

EXHIBIT G

Detailed Time Records for Marchand ICS Group

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
6/2/2019	Jorge Marchand	Conference call with Miguel Fabre, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
6/2/2019	Jorge Marchand	Conference call with Miguel Fabre, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/3/2019	Jorge Marchand	Conference call with Francisco del Castillo [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
6/3/2019	Jorge Marchand	Conference call with María Schell and Ferdinand Díaz, to discuss the ORC communications strategy [REDACTED] [REDACTED]	0.60	175.00	105.00
6/3/2019	Ferdinand Díaz	Conference call with María Schell and Jorge Marchand, to discuss the ORC communications strategy [REDACTED] [REDACTED]	0.60	125.00	75.00
6/3/2019	María Schell	Conference call with Ferdinand Díaz and Jorge Marchand, to discuss the ORC communications strategy, [REDACTED] [REDACTED]	0.60	110.00	66.00
6/3/2019	Jorge Marchand	Conference call with Francisco del Castillo and María Schell, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
6/3/2019	María Schell	Conference call with Francisco del Castillo and Jorge Marchand, [REDACTED] [REDACTED] [REDACTED]	0.70	110.00	77.00
6/3/2019	Jorge Marchand	Participate in the professionals team conference call, [REDACTED]	1.30	175.00	227.50
6/3/2019	María Schell	Participate in the professionals team conference call, [REDACTED]	1.30	110.00	143.00
6/3/2019	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED] [REDACTED]	0.60	175.00	105.00
6/3/2019	Jorge Marchand	Conference call with Ana Heeren and Katherine Lee from FTI, and María Schell from the Marchand ICS (MICS) team, [REDACTED] [REDACTED]	0.70	175.00	122.50
6/3/2019	María Schell	Conference call with Ana Heeren and Katherine Lee from FTI, and Jorge Marchand from the MICS team, [REDACTED] [REDACTED]	0.70	110.00	77.00
6/3/2019	Jorge Marchand	Conference call with Francisco del Castillo and Héctor Mayol from the Bennazar team, [REDACTED] [REDACTED]	0.70	175.00	122.50
6/3/2019	Jorge Marchand	Conference call with the Bennazar team, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00

6/3/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
6/4/2019	Jorge Marchand	Meeting with the ORC representatives at the Bennazar offices, [REDACTED] [REDACTED] [REDACTED]	3.50	175.00	612.50
6/4/2019	Maria Schell	Meeting with the ORC representatives at the Bennazar offices, [REDACTED] [REDACTED] [REDACTED]	3.50	110.00	385.00
6/4/2019	Jorge Marchand	Meeting with Robert Gordon, the Bennazar team [REDACTED] [REDACTED]	3.40	175.00	595.00
6/4/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, to discuss and follow-up on the communications strategy and next steps.	0.70	175.00	122.50
6/4/2019	Marfa Schell	Conference call with the MICS team and Francisco del Castillo, to discuss and follow-up on the communications strategy and next steps.	0.70	110.00	77.00
6/5/2019	Jorge Marchand	Conference call with Francisco del Castillo and Héctor Mayol from the Bennazar team, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/5/2019	Ferdinand Diaz	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.50	125.00	62.50
6/5/2019	Jorge Marchand	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
6/5/2019	Male Noguera	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.50	95.00	47.50
6/5/2019	Maria Schell	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.50	110.00	55.00
6/5/2019	Jorge Marchand	meeting, [REDACTED] [REDACTED] [REDACTED]	3.00	175.00	525.00
6/6/2019	Jorge Marchand	Meeting with the MICS team, Francisco del Castillo, Héctor Mayol and Miguel Fabre, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	3.30	175.00	577.50
6/6/2019	Male Noguera	Meeting with the MICS team, Francisco del Castillo, Héctor Mayol and Miguel Fabre, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	3.30	95.00	313.50
6/6/2019	Maria Schell	Meeting with the MICS team, Francisco del Castillo, Héctor Mayol and Miguel Fabre, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	3.30	110.00	363.00
6/6/2019	Jorge Marchand	Participate in the professionals team conference call [REDACTED] [REDACTED]	1.00	175.00	175.00
6/6/2019	Jorge Marchand	Conference call with Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
6/6/2019	Jorge Marchand	Conference call with Héctor Mayol [REDACTED] [REDACTED]	0.30	175.00	52.50

6/7/2019	Jorge Marchand	Conference call with the professionals team, [REDACTED]	1.00	175.00	175.00
6/7/2019	Ferdinand Díaz	Conference call with the MICS team, [REDACTED]	0.80	125.00	100.00
6/7/2019	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.80	175.00	140.00
6/7/2019	María Schell	Conference call with the MICS team, [REDACTED]	0.80	110.00	88.00
6/7/2019	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED]	0.40	175.00	70.00
6/7/2019	Jorge Marchand	Conference call [REDACTED]	0.40	175.00	70.00
6/7/2019	Jorge Marchand	Conference call with Robert Gordon from the Jenner & Block team, [REDACTED]	0.50	175.00	87.50
6/7/2019	Jorge Marchand	Conference call [REDACTED]	0.70	175.00	122.50
6/8/2019	Jorge Marchand	Conference call with Héctor Mayol, [REDACTED]	0.60	175.00	105.00
6/8/2019	Jorge Marchand	Conference call with the professionals team, [REDACTED]	1.30	175.00	227.50
6/9/2019	Jorge Marchand	Conference call with the professionals team, [REDACTED]	1.50	175.00	262.50
6/10/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.60	175.00	105.00
6/10/2019	Jorge Marchand	Conference call with the professionals team, [REDACTED]	1.00	175.00	175.00
6/10/2019	Jorge Marchand	Conference call with Héctor Mayol's assistant [REDACTED]	0.50	175.00	87.50
6/10/2019	Jorge Marchand	Conference call with Ana Heeren [REDACTED]	0.50	175.00	87.50
6/10/2019	Jorge Marchand	Conference call with Ana Heeren from FTI, [REDACTED]	0.60	175.00	105.00
6/10/2019	Ferdinand Díaz	Conference call with Male Noguera, [REDACTED]	0.70	125.00	87.50
6/10/2019	Male Noguera	Conference call with Ferdinand Díaz, [REDACTED]	0.70	95.00	66.50
6/11/2019	Jorge Marchand	Conference call [REDACTED]	0.50	175.00	87.50

6/11/2019	Jorge Marchand	Attend the ORC meeting at the Bennazar offices.	4.00	175.00	700.00
6/13/2019	Jorge Marchand	Conference call with Francisco del Castillo, [REDACTED]	0.70	175.00	122.50
		[REDACTED]			
6/13/2019	Jorge Marchand	Attend the orientation meeting [REDACTED]	2.50	175.00	437.50
		[REDACTED]			
6/14/2019	Jorge Marchand	Conference call [REDACTED]	0.70	175.00	122.50
		[REDACTED]			
6/17/2019	Jorge Marchand	Internal meeting with the MICS team and Francisco del Castillo, [REDACTED]	1.80	175.00	315.00
		[REDACTED]			
6/17/2019	Male Noguera	Internal meeting with the MICS team and Francisco del Castillo, [REDACTED]	1.80	95.00	171.00
		[REDACTED]			
6/17/2019	Jorge Marchand	Professionals team conference call, [REDACTED]	0.80	175.00	140.00
		[REDACTED]			
6/17/2019	Male Noguera	Professionals team conference call, [REDACTED]	0.80	95.00	76.00
		[REDACTED]			
6/17/2019	Jorge Marchand	Conference call with Francisco del Castillo, [REDACTED]	0.40	175.00	70.00
		[REDACTED]			
6/18/2019	Jorge Marchand	Conference call with Héctor Mayol from the Bennazar team, [REDACTED]	0.50	175.00	87.50
		[REDACTED]			
6/18/2019	Jorge Marchand	Conference call [REDACTED]	0.80	175.00	140.00
		[REDACTED]			
6/18/2019	Jorge Marchand	Conference call with Robert Gordon from the Jenner team, [REDACTED]	0.70	175.00	122.50
		[REDACTED]			
6/19/2019	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED]	0.40	175.00	70.00
		[REDACTED]			
6/19/2019	Jorge Marchand	Conference call with Male Noguera, [REDACTED]	0.30	175.00	52.50
		[REDACTED]			
6/19/2019	Male Noguera	Conference call with Jorge Marchand, [REDACTED]	0.30	95.00	28.50
		[REDACTED]			
6/21/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, and Male Noguera from the MICS team, [REDACTED]	0.80	175.00	140.00
		[REDACTED]			
6/21/2019	Jorge Marchand	Conference call with Miguel Fabre and Carmen Núñez, [REDACTED]	0.70	175.00	122.50
		[REDACTED]			

6/21/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
6/22/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
6/24/2019	Jorge Marchand	Attend a meeting [REDACTED] [REDACTED]	3.00	175.00	525.00
6/24/2019	Jorge Marchand	Meet with the MICS team and del Castillo at the Bennazar offices, [REDACTED] [REDACTED] [REDACTED]	3.00	175.00	525.00
6/24/2019	Male Noguera	Meet with the MICS team and del Castillo at the Bennazar offices [REDACTED] [REDACTED] [REDACTED]	3.00	95.00	285.00
6/24/2019	María Schell	Meet with the MICS team and del Castillo at the Bennazar offices, [REDACTED] [REDACTED] [REDACTED]	3.00	110.00	330.00
6/24/2019	Jorge Marchand	Participate in the professionals conference call for the weekly update.	1.20	175.00	210.00
6/24/2019	María Schell	Participate in the professionals conference call for the weekly update.	1.20	110.00	132.00
6/25/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
6/25/2019	Jorge Marchand	Conference call with Male Noguera, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/25/2019	Male Noguera	Conference call with Jorge Marchand, [REDACTED] [REDACTED] [REDACTED]	0.60	95.00	57.00
6/26/2019	Jorge Marchand	Attend the ORC extraordinary meeting, [REDACTED] [REDACTED] [REDACTED]	4.00	175.00	700.00
6/26/2019	Male Noguera	Attend the ORC extraordinary meeting, [REDACTED] [REDACTED] [REDACTED]	4.00	95.00	380.00
6/26/2019	María Schell	Attend the ORC extraordinary meeting, [REDACTED] [REDACTED] [REDACTED]	4.00	110.00	440.00
6/26/2019	Ferdinand Díaz	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.40	125.00	50.00
6/26/2019	Jorge Marchand	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
6/26/2019	María Schell	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.40	110.00	44.00
6/27/2019	Ferdinand Díaz	Conference call with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.60	125.00	75.00

6/27/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/27/2019	María Schell	Conference call with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.60	110.00	66.00
6/27/2019	María Schell	Conference call with Jorge Marchand [REDACTED] [REDACTED]	0.80	110.00	88.00
6/27/2019	Male Noguera	Conference call with María Schell, [REDACTED] [REDACTED] [REDACTED]	0.40	95.00	38.00
6/27/2019	María Schell	Conference call with Male Noguera, [REDACTED] [REDACTED] [REDACTED]	0.40	110.00	44.00
6/28/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
6/28/2019	Male Noguera	Conference call with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.80	95.00	76.00
6/28/2019	María Schell	Conference call with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.80	110.00	88.00
6/28/2019	Jorge Marchand	Conference call with Sean Gumbs from FTI Consulting, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/29/2019	Jorge Marchand	Attend [REDACTED] [REDACTED] [REDACTED]	3.00	175.00	525.00
				<u>113.40</u>	<u>16,854.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	3.60	125.00	450.00
Jorge Marchand	70.30	175.00	12,302.50
Male Noguera	16.20	95.00	1,539.00
María Schell	23.30	110.00	2,563.00
	<u>113.40</u>		<u>16,854.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from June 1 to June 30, 2019

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
6/2/2019	Jorge Marchand	Media monitoring [REDACTED] [REDACTED]	0.60	175.00	105.00
6/2/2019	Jorge Marchand	Communication with the Jenner & Block, Seagal and FTI teams, [REDACTED] [REDACTED]	0.80	175.00	140.00
6/2/2019	María Schell	Revision [REDACTED] [REDACTED]	0.80	110.00	88.00
6/7/2019	Male Noguera	Evaluate [REDACTED] [REDACTED]	0.40	95.00	38.00
6/3/2019	Jorge Marchand	Contact with Robert Gordon from the Jenner & Block team, [REDACTED] [REDACTED]	0.50	175.00	87.50
6/3/2019	Jorge Marchand	Contact with the Jenner & Block team [REDACTED] [REDACTED]	0.40	175.00	70.00
		Media monitoring and research [REDACTED] [REDACTED]			
6/3/2019	Ferdinand Díaz	[REDACTED] [REDACTED]	0.80	125.00	100.00
6/3/2019	María Schell	Translation and editing [REDACTED] [REDACTED]	1.20	110.00	132.00
6/3/2019	María Schell	Content development for the ORC's digital platforms, [REDACTED] [REDACTED]	2.00	110.00	220.00
6/4/2019	María Schell	Revise and edit [REDACTED] [REDACTED]	0.90	110.00	99.00
6/4/2019	Jorge Marchand	Revise and edit [REDACTED] [REDACTED]	0.40	175.00	70.00
6/4/2019	Ferdinand Díaz	Media monitoring [REDACTED] [REDACTED]	0.40	125.00	50.00
6/4/2019	Ferdinand Díaz	Contact [REDACTED] [REDACTED]	0.50	125.00	62.50
6/4/2019	María Schell	Media monitoring [REDACTED] [REDACTED]	0.90	110.00	99.00
6/4/2019	María Schell	Translation [REDACTED] [REDACTED]	0.70	110.00	77.00
6/4/2019	María Schell	Work on content development for the ORC media platforms [REDACTED]	4.10	110.00	451.00
6/5/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.30	125.00	37.50

6/5/2019	Ferdinand Díaz	Translation [REDACTED] [REDACTED] [REDACTED]	0.60	125.00	75.00
6/5/2019	María Schell	Work on content development for the ORC's digital platforms, [REDACTED]	2.80	110.00	308.00
6/5/2019	María Schell	Translation [REDACTED] Communication [REDACTED] [REDACTED]	2.80	110.00	308.00
6/6/2019	Jorge Marchand	Communication [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/6/2019	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
6/6/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.40	125.00	50.00
6/6/2019	Ferdinand Díaz	Share with the ORC members [REDACTED] [REDACTED]	0.20	125.00	25.00
6/6/2019	Ferdinand Díaz	Communication with Francisco del Castillo from the Bennazar team, [REDACTED] [REDACTED]	0.40	125.00	50.00
6/6/2019	Ferdinand Díaz	Contact with the members of the ORC communications sub-committee, [REDACTED] [REDACTED] [REDACTED]	0.50	125.00	62.50
6/6/2019	Ferdinand Díaz	Share with the professionals team [REDACTED] [REDACTED]	0.40	125.00	50.00
6/6/2019	María Schell	Work on editing [REDACTED]	2.00	110.00	220.00
6/7/2019	Jorge Marchand	Contact [REDACTED] [REDACTED] [REDACTED]	0.90	175.00	157.50
6/7/2019	Jorge Marchand	Revisions [REDACTED] [REDACTED]	0.80	175.00	140.00
6/7/2019	Jorge Marchand	Communication [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
6/7/2019	Jorge Marchand	Communication with Robert Gordon from the Jenner & Block team, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
6/7/2019	Ferdinand Díaz	Contact with ORC member Rosario Pacheco, [REDACTED] [REDACTED]	0.50	125.00	62.50
6/7/2019	María Schell	Contact with the communications team, [REDACTED] [REDACTED]	0.60	110.00	66.00
6/7/2019	Male Noguera	Translate [REDACTED] [REDACTED] [REDACTED]	0.30	95.00	28.50
6/7/2019	Ferdinand Díaz	Communication with Francisco del Castillo from the Bennazar team, [REDACTED] [REDACTED]	0.40	125.00	50.00

6/7/2019	Ferdinand Díaz	Make additional revisions and updates [REDACTED]	0.70	125.00	87.50
6/7/2019	Ferdinand Díaz	Follow up on Francisco del Castillo, [REDACTED]	0.40	125.00	50.00
6/8/2019	Jorge Marchand	Follow up on Ana Heeren from the FTI team, [REDACTED]	0.30	175.00	52.50
6/8/2019	Jorge Marchand	Contact with Robert Gordon from the Jenner team, [REDACTED]	0.60	175.00	105.00
6/8/2019	Jorge Marchand	Communication [REDACTED]	0.80	175.00	140.00
6/8/2019	Jorge Marchand	Communication with Robert Gordon from the Jenner team, [REDACTED]	0.60	175.00	105.00
6/8/2019	Jorge Marchand	Communication with Robert Gordon from the Jenner team, [REDACTED]	0.50	175.00	87.50
6/8/2019	Ferdinand Díaz	Contact with the ORC chairman, Miguel Fabre, [REDACTED]	0.40	125.00	50.00
6/8/2019	Ferdinand Díaz	Share with the professionals team [REDACTED]	0.20	125.00	25.00
6/9/2019	Jorge Marchand	Contact [REDACTED]	0.80	175.00	140.00
6/9/2019	Jorge Marchand	Contact with Ana Heeren, [REDACTED]	0.60	175.00	105.00
6/9/2019	Jorge Marchand	Communication with the professionals team [REDACTED]	0.50	175.00	87.50
6/9/2019	Jorge Marchand	Monitor [REDACTED]	1.00	175.00	175.00
6/9/2019	Ferdinand Díaz	Communication with the ORC chairman Miguel Fabre, [REDACTED]	0.40	125.00	50.00
6/10/2019	Jorge Marchand	Follow up [REDACTED]	0.70	175.00	122.50

6/10/2019	Male Noguera	Translate [REDACTED] [REDACTED]	2.40	95.00	228.00
6/10/2019	Jorge Marchand	Follow up on the ORC members Blanca Paniagua, Rosario Pacheco, Juan Ortiz and Milagros Acevedo, [REDACTED] [REDACTED]	0.80	175.00	140.00
6/10/2019	Jorge Marchand	Discuss with the Jenner, FTI and Bennazar teams [REDACTED] [REDACTED]	0.40	175.00	70.00
6/10/2019	Ferdinand Díaz	Contact Publimedia, a media monitoring agency, [REDACTED] [REDACTED]	0.40	125.00	50.00
6/10/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.40	125.00	50.00
6/10/2019	Ferdinand Díaz	Share with the ORC members [REDACTED] [REDACTED]	0.10	125.00	12.50
6/10/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.30	125.00	37.50
6/10/2019	Ferdinand Díaz	Share with the ORC members [REDACTED] [REDACTED]	0.10	125.00	12.50
6/10/2019	Ferdinand Díaz	Contact with the FTI team, [REDACTED] [REDACTED]	0.30	125.00	37.50
6/10/2019	Ferdinand Díaz	Social media monitoring and share with the ORC chairman [REDACTED] [REDACTED]	0.70	125.00	87.50
6/10/2019	Ferdinand Díaz	Translation [REDACTED] [REDACTED]	0.80	125.00	100.00
6/10/2019	Ferdinand Díaz	Communication with Ana Heeren from the FTI team, [REDACTED] [REDACTED]	0.60	125.00	75.00
6/11/2019	Jorge Marchand	Follow up on Ana Heeren from the FTI team, [REDACTED] [REDACTED]	0.70	175.00	122.50
6/11/2019	Jorge Marchand	Contact [REDACTED] Héctor Mayol from the Bennazar team, and Miguel Fabre, ORC chairperson, [REDACTED] [REDACTED]	0.60	175.00	105.00
6/11/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.30	125.00	37.50
6/11/2019	Ferdinand Díaz	Share with the ORC members [REDACTED] [REDACTED]	0.10	125.00	12.50
6/11/2019	Ferdinand Díaz	Contact [REDACTED] [REDACTED]	1.30	125.00	162.50
6/11/2019	Ferdinand Díaz	Translation [REDACTED] [REDACTED]	0.70	125.00	87.50

6/11/2019	Ferdinand Díaz	Communication with Héctor Mayol from the Bennazar team [REDACTED]	0.30	125.00	37.50
6/11/2019	Ferdinand Díaz	Communication with Male Noguera, [REDACTED]	0.60	125.00	75.00
6/11/2019	Male Noguera	Prepare a report [REDACTED]	1.40	95.00	133.00
6/11/2019	Male Noguera	Design and create [REDACTED]	0.90	95.00	85.50
6/12/2019	Male Noguera	Translate [REDACTED]	2.70	95.00	256.50
6/12/2019	Ferdinand Díaz	Send [REDACTED] and confirm receipt [REDACTED]	1.00	125.00	125.00
6/12/2019	Ferdinand Díaz	Share [REDACTED]	0.30	125.00	37.50
6/12/2019	Jorge Marchand	Work with [REDACTED]	4.50	175.00	787.50
6/12/2019	Jorge Marchand	Media monitoring [REDACTED]	1.80	175.00	315.00
6/12/2019	Jorge Marchand	Social media monitoring [REDACTED]	1.70	175.00	297.50
6/12/2019	Jorge Marchand	Discuss with the professionals team [REDACTED]	0.50	175.00	87.50
6/12/2019	Jorge Marchand	Discuss with the professionals team [REDACTED]	0.40	175.00	70.00
6/12/2019	Jorge Marchand	Contact with Ana Heeren from FTI, [REDACTED]	0.40	175.00	70.00
6/12/2019	Ferdinand Díaz	Media monitoring and share with the ORC members and professionals team [REDACTED]	1.70	125.00	212.50
6/12/2019	Ferdinand Díaz	Media monitoring and share with the ORC members [REDACTED]	0.40	125.00	50.00
6/12/2019	Ferdinand Díaz	Translation [REDACTED]	0.80	125.00	100.00
6/12/2019	Ferdinand Díaz	Contact with Ana Heeren and Percy Wang from the FTI team, [REDACTED]	0.60	125.00	75.00
6/12/2019	Maria Schell	Revise and update [REDACTED]	0.50	110.00	55.00
6/13/2019	Jorge Marchand	Contact [REDACTED]	0.40	175.00	70.00
6/13/2019	Jorge Marchand	Contact the Seagal team, [REDACTED]	0.60	175.00	105.00
6/13/2019	Ferdinand Díaz	Media monitoring and share [REDACTED]	0.80	125.00	100.00

		Communication with Male Noguera [REDACTED]			
6/13/2019	Ferdinand Díaz	[REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	125.00	75.00
6/14/2019	Jorge Marchand	Monitor the ORC digital platforms [REDACTED]	1.70	175.00	297.50
6/14/2019	Jorge Marchand	Share with the professionals team and committee members [REDACTED]	0.50	175.00	87.50
6/14/2019	Ferdinand Díaz	Revisions to the draft [REDACTED]	0.40	125.00	50.00
6/14/2019	Ferdinand Díaz	Contact with Male Noguera, [REDACTED]	0.30	125.00	37.50
6/16/2019	Male Noguera	Develop and write new post content for the ORC's media platforms.	0.40	95.00	38.00
6/17/2019	Jorge Marchand	Media monitoring and share with the Committee members and the Bennazar team [REDACTED]	0.40	175.00	70.00
6/18/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.30	125.00	37.50
6/18/2019	Ferdinand Díaz	Translation [REDACTED] [REDACTED] [REDACTED]	0.50	125.00	62.50
6/18/2019	Ferdinand Díaz	Contact Publimedia, media monitoring agency, [REDACTED]	0.40	125.00	50.00
6/18/2019	Ferdinand Díaz	Share with Miguel Fabre, Francisco del Castillo and Héctor Mayol [REDACTED] [REDACTED]	0.20	125.00	25.00
6/18/2019	Male Noguera	Communication with Amy Timmons from Segal team, [REDACTED]	0.50	95.00	47.50
6/19/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.30	125.00	37.50
6/19/2019	Ferdinand Díaz	Share with the legal team [REDACTED] [REDACTED] [REDACTED]	0.10	125.00	12.50
6/19/2019	Male Noguera	Communication with the Jenner & Block, FTI and Segal teams, [REDACTED]	0.40	95.00	38.00
6/20/2019	Ferdinand Díaz	Contact with Male Noguera and Ana Heeren, [REDACTED] [REDACTED]	0.40	125.00	50.00
6/20/2019	Male Noguera	Communication with the Jenner & Block, FTI and Segal teams, [REDACTED]	0.50	95.00	47.50

6/21/2019	Male Noguera	Communication with the Jenner & Block, FTI and Segal teams, [REDACTED]	0.20	95.00	19.00
6/21/2019	Male Noguera	Send emails to US. teams and the members of the COR [REDACTED]	0.30	95.00	28.50
6/21/2019	Ferdinand Díaz	Share [REDACTED]	0.40	125.00	50.00
6/24/2019	Jorge Marchand	Media monitoring [REDACTED]	0.30	175.00	52.50
6/24/2019	Jorge Marchand	Share with the committee members [REDACTED]	0.20	175.00	35.00
6/24/2019	Male Noguera	Translate [REDACTED]	2.80	95.00	266.00
6/24/2019	María Schell	Translation [REDACTED]	2.60	110.00	286.00
6/24/2019	María Schell	Translation [REDACTED]	0.50	110.00	55.00
6/25/2019	María Schell	Translation [REDACTED]	5.30	110.00	583.00
6/25/2019	María Schell	Revisions and updates to the presentation to the ORC [REDACTED]	2.30	110.00	253.00
6/25/2019	Male Noguera	Communication with Amy Timmons from the Segal team, [REDACTED]	0.50	95.00	47.50
6/25/2019	Male Noguera	Organize and create a report to the COR members, [REDACTED]	3.50	95.00	332.50
6/25/2019	María Schell	Final revisions and updates to the presentation to the ORC [REDACTED]	0.40	110.00	44.00
6/26/2019	Male Noguera	Prepare a report [REDACTED]	2.10	95.00	199.50
6/26/2019	María Schell	Content revision [REDACTED]	1.30	110.00	143.00
6/26/2019	Ferdinand Díaz	Revisions [REDACTED]	0.70	125.00	87.50
6/27/2019	María Schell	Develop and prepare a draft [REDACTED]	5.00	110.00	550.00
6/28/2019	Male Noguera	Communication with the Jenner & Block, FTI and Segal teams, [REDACTED]	0.40	95.00	38.00
6/28/2019	Male Noguera	Communication with COR members [REDACTED]	0.30	95.00	28.50
6/29/2019	Male Noguera	Communication with the Jenner & Block, FTI and Segal teams, [REDACTED]	0.20	95.00	19.00

110.40

14,083.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	24.70	125.00	3,087.50
Jorge Marchand	28.80	175.00	5,040.00
Male Noguera	20.20	95.00	1,919.00
María Schell	<u>36.70</u>	110.00	<u>4,037.00</u>
	<u>110.40</u>		<u>14,083.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from June 1 to June 30, 2019

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
6/2/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
6/3/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
6/4/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
6/5/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/6/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
6/6/2019	Male Noguera	Check COR's email platform and manage emails received.	0.90	95.00	85.50
6/7/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
6/8/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
6/9/2019	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
6/10/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
6/11/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
6/11/2019	Male Noguera	Search for stock image [REDACTED]	0.40	95.00	38.00
6/11/2019	Male Noguera	Upload press release [REDACTED]	0.50	95.00	47.50
6/11/2019	Male Noguera	Design and manage email [REDACTED]	0.50	95.00	47.50
6/11/2019	Male Noguera	Check COR's email platform and manage email received.	1.00	95.00	95.00
6/12/2019	Male Noguera	Send email [REDACTED]	0.70	95.00	66.50
6/12/2019	Male Noguera	Share press release on the ORC's Facebook page: [REDACTED]	0.30	95.00	28.50
6/12/2019	Male Noguera	Create a new section on website to upload material [REDACTED]	1.00	95.00	95.00
6/12/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED]	4.20	95.00	399.00
6/12/2019	Male Noguera	Check COR's email platform and manage emails received.	0.90	95.00	85.50
6/13/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED]	3.90	95.00	370.50
6/13/2019	Male Noguera	Search for stock image [REDACTED]	0.30	95.00	28.50
6/13/2019	Male Noguera	Upload to the ORC's website [REDACTED]	0.40	95.00	38.00
6/13/2019	Male Noguera	Share [REDACTED]	0.40	95.00	38.00
6/13/2019	Male Noguera	Redesign the COR's website Homepage to [REDACTED]	1.70	95.00	161.50

6/14/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	3.60	95.00	342.00
6/14/2019	Male Noguera	Upload [REDACTED] to the COR's website, [REDACTED]	0.30	95.00	28.50
6/14/2019	Male Noguera	Share [REDACTED] on Facebook.	0.20	95.00	19.00
		Prepare a report [REDACTED] [REDACTED]			
6/14/2019	Male Noguera	[REDACTED] [REDACTED]	1.20	95.00	114.00
6/15/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	3.80	95.00	361.00
6/16/2019	Male Noguera	Facebook page posting [REDACTED] [REDACTED]	0.20	95.00	19.00
6/16/2019	Male Noguera	Design, manage and send email [REDACTED] [REDACTED]	0.60	95.00	57.00
6/16/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	4.40	95.00	418.00
6/16/2019	Male Noguera	Check COR's email platform and manage email received.	0.40	95.00	38.00
6/17/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	3.10	95.00	294.50
6/17/2019	Male Noguera	Create and design new section/page on the website, [REDACTED] [REDACTED]	0.90	95.00	85.50
6/17/2019	Male Noguera	Test [REDACTED] for quality assurance.	0.40	95.00	38.00
6/18/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	1.70	95.00	161.50
6/18/2019	Male Noguera	Prepare a list [REDACTED] [REDACTED]	0.50	95.00	47.50
6/18/2019	Male Noguera	Prepare a document to provide feedback to the Segal team, [REDACTED]	1.20	95.00	114.00
6/19/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	1.40	95.00	133.00
6/20/2019	Male Noguera	Facebook page conversation management and monitoring [REDACTED] [REDACTED].	1.10	95.00	104.50
6/20/2019	Male Noguera	Check COR's email platform and manage emails received [REDACTED] [REDACTED].	3.20	95.00	304.00
6/20/2019	Male Noguera	Testing [REDACTED] for quality assurance.	0.70	95.00	66.50
6/21/2019	Male Noguera	Create new Facebook post (text and design).	0.40	95.00	38.00
6/21/2019	Male Noguera	Facebook page posting, [REDACTED]	0.30	95.00	28.50
6/21/2019	Male Noguera	Facebook page conversation management and monitoring.	2.80	95.00	266.00
6/21/2019	Male Noguera	Redesign website pages [REDACTED]	1.30	95.00	123.50
6/21/2019	Male Noguera	Design, manage and send email [REDACTED] [REDACTED]	0.90	95.00	85.50
6/22/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
6/23/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/24/2019	Male Noguera	Check COR's email platform and manage email received.	0.60	95.00	57.00
6/24/2019	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
6/25/2019	Male Noguera	Testing [REDACTED] for possible error.	0.80	95.00	76.00
6/25/2019	Male Noguera	Facebook page conversation management and monitoring.	1.90	95.00	180.50
6/26/2019	Male Noguera	Facebook page conversation management and monitoring.	2.20	95.00	209.00
6/27/2019	Male Noguera	Facebook page conversation management and monitoring.	1.90	95.00	180.50
6/28/2019	Male Noguera	Facebook page conversation management and monitoring.	2.00	95.00	190.00

6/28/2019	Male Noguera	Search for a stock photo [REDACTED] [REDACTED]	0.60	95.00	57.00
6/28/2019	Male Noguera	Upload new Frequently Asked Questions section to various sections of the website.	1.20	95.00	114.00
6/28/2019	Male Noguera	Search for stock photo [REDACTED] [REDACTED] [REDACTED]	0.20	95.00	19.00
6/28/2019	Male Noguera	Upload press release to website: [REDACTED] [REDACTED]	0.50	95.00	47.50
6/28/2019	Male Noguera	Check COR's email platform and manage emails received.	0.40	95.00	38.00
6/29/2019	Male Noguera	Facebook page posting, to share the new Frequently Asked Questions website section.	0.20	95.00	19.00
6/29/2019	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
6/30/2019	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
			74.40		7,068.00

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	74.40	95.00	7,068.00
Maria Schell	-	110.00	-
	74.40		7,068.00

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from July 1 to July 31, 2019

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2019	Jorge Marchand	Attend a meeting with representatives of a group of retirees [REDACTED] [REDACTED]	2.70	175.00	472.50
7/1/2019	Jorge Marchand	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, in way to discuss the outcome of the recent meeting with a group of retirees, [REDACTED] [REDACTED]	0.80	175.00	140.00
7/1/2019	Jorge Marchand	Conference call with Carmen Núñez, to discuss the outcome of the ORC meeting with the coalition of retirees.	0.40	175.00	70.00
7/2/2019	Ferdinand Díaz	Meeting with the Marchand ICS (MICS) team and Francisco del Castillo, in way to discuss communications strategies, ORC's social platform users behavior and questions, new content and next steps ideas, prior to the meeting with the ORC communications sub committee.	3.30	125.00	412.50
7/2/2019	Jorge Marchand	Meeting with the MICS team and Francisco del Castillo, in way to discuss communications strategies, ORC's social platform users behavior and questions, new content and next steps ideas, prior to the meeting with the ORC communications sub committee.	3.30	175.00	577.50
7/2/2019	Male Noguera	Meeting with the MICS team and Francisco del Castillo, in way to discuss communications strategies, ORC's social platform users behavior and questions, new content and next steps ideas, prior to the meeting with the ORC communications sub committee.	3.30	95.00	313.50
7/2/2019	María Schell	Meeting with the MICS team and Francisco del Castillo, in way to discuss communications strategies, ORC's social platform users behavior and questions, new content and next steps ideas, prior to the meeting with the ORC communications sub committee.	3.30	110.00	363.00
7/3/2019	Jorge Marchand	Conference call with Male Noguera, [REDACTED] [REDACTED]	0.70	175.00	122.50
7/3/2019	Male Noguera	Conference call with Jorge Marchand, [REDACTED] [REDACTED]	0.70	95.00	66.50
7/3/2019	Jorge Marchand	Meeting with Francisco del Castillo and María Schell at the Bennazar offices, [REDACTED]	2.20	175.00	385.00
7/3/2019	María Schell	Meeting with Francisco del Castillo and Jorge Marchand at the Bennazar offices, [REDACTED]	2.20	110.00	242.00
7/3/2019	Jorge Marchand	Conference call with ORC member Lydia Pellet, [REDACTED] [REDACTED]	0.60	175.00	105.00
7/3/2019	Jorge Marchand	Conference call with ORC chairperson Miguel Fabre, [REDACTED] [REDACTED]	0.40	175.00	70.00

7/3/2019	Ferdinand Díaz	Conference call with María Schell, to discuss about an article published by Noticel addressing the recent decision by Judge Taylor Swain [REDACTED]	0.40	125.00	50.00
7/3/2019	María Schell	Conference call with Ferdinand Díaz, to discuss about an article published by Noticel addressing the recent decision by Judge Taylor Swain [REDACTED]	0.40	110.00	44.00
7/8/2019	Ferdinand Díaz	Conference call with the MICS team, to discuss on the updated COR's PPT presentation.	0.10	125.00	12.50
7/8/2019	Jorge Marchand	Conference call with the MICS team, to discuss on the updated COR's PPT presentation.	0.10	175.00	17.50
7/8/2019	María Schell	Conference call with the MICS team, to discuss on the updated COR's PPT presentation.	0.10	110.00	11.00
7/8/2019	María Schell	Conference call with the professionals team.	1.10	110.00	121.00
7/9/2019	Jorge Marchand	Conference call with María Schell, to discuss changes to the ORC presentation and to debrief on the topics discussed at the professionals conference call.	0.60	175.00	105.00
7/9/2019	María Schell	Conference call with Jorge Marchand, to discuss changes to the ORC presentation and to debrief on the topics discussed at the professionals conference call.	0.60	110.00	66.00
7/11/2019	Jorge Marchand	Conference call with María Schell, to discuss additional changes to the ORC PPT presentation and recent questions on the digital platforms, in preparation for the meeting with Héctor Mayol.	0.50	175.00	87.50
7/11/2019	María Schell	Conference call with Jorge Marchand, to discuss additional changes to the ORC PPT presentation and recent questions on the digital platforms, in preparation for the meeting with Héctor Mayol.	0.50	110.00	55.00
7/11/2019	Ferdinand Díaz	Conference call with the MICS team, to discuss on communications strategy, the PPT presentation [REDACTED]	1.10	125.00	137.50
7/11/2019	Jorge Marchand	Conference call with the MICS team, to discuss on communications strategy, the PPT presentation [REDACTED]	1.10	175.00	192.50
7/11/2019	Male Noguera	Conference call with the MICS team, to discuss on communications strategy, the PPT presentation [REDACTED]	1.10	95.00	104.50
7/11/2019	María Schell	Conference call with the MICS team, to discuss on communications strategy, the PPT presentation [REDACTED] to the content of the proposed WhatsApp messages to be sent to retiree organizations.	1.10	110.00	121.00
7/11/2019	Jorge Marchand	Conference call [REDACTED]	0.50	175.00	87.50
7/11/2019	Male Noguera	Conference call with María Schell, to discuss the digital platforms metrics and the additional revisions to the WhatsApp messages.	0.40	95.00	38.00
7/11/2019	María Schell	Conference call with Male Noguera, to discuss the digital platforms metrics and the additional revisions to the WhatsApp messages.	0.40	110.00	44.00

7/12/2019	Jorge Marchand	Meeting with Héctor Mayol and María Schell at the Bennazar offices, to discuss the first draft of the ORC communications plan presentation [REDACTED]	2.50	175.00	437.50
7/12/2019	María Schell	Meeting with Héctor Mayol and Jorge Marchand at the Bennazar offices, to discuss the first draft of the ORC communications plan presentation [REDACTED]	2.50	110.00	275.00
7/12/2019	Jorge Marchand	Conference call with Robert Gordon from the Jenner team, Héctor Mayol from the Bennazar team and María Schell from the MICS team, in way to discuss the draft presentation of the ORC communications plan [REDACTED]	1.00	175.00	175.00
7/12/2019	María Schell	Conference call with Robert Gordon from the Jenner team, Héctor Mayol from the Bennazar team and María Schell from the MICS team, in way to discuss the draft presentation of the ORC communications plan [REDACTED]	1.00	110.00	110.00
7/12/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED]	0.70	175.00	122.50
7/12/2019	Jorge Marchand	Conference call with the ORC member Lydia Pellet, to further discuss the meeting she petitioned, [REDACTED]	0.50	175.00	87.50
7/12/2019	Jorge Marchand	Conference call with ORC member Carmen Núñez, to discuss the meetings calendar and the recent situations with former government officials and its impact on the ORC.	0.60	175.00	105.00
7/15/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED]	0.70	175.00	122.50
7/15/2019	Jorge Marchand	Conference call with ORC member Lydia Pellet, in way to discuss the logistics for the July 30th meeting that she has been coordinating.	0.40	175.00	70.00
7/15/2019	Jorge Marchand	Conference call with María Schell, to discuss how the ORC communications plan will evolve due to the government crisis.	0.70	175.00	122.50
7/15/2019	María Schell	Conference call with Jorge Marchand, to discuss how the ORC communications plan will evolve due to the government crisis.	0.70	110.00	77.00
7/15/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, in way to discuss the logistics for the July 30 meeting.	0.50	175.00	87.50
7/15/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED]	0.70	175.00	122.50
7/15/2019	Jorge Marchand	Participate in the professionals team conference call.	1.00	175.00	175.00
7/15/2019	María Schell	Participate in the professionals team conference call.	1.00	110.00	110.00
7/16/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, to discuss a question sent by one of the ORC digital platforms users [REDACTED] [REDACTED]	0.60	175.00	105.00
7/16/2019	Male Noguera	Conference call with the MICS team and Francisco del Castillo, to discuss a question sent by one of the ORC digital platforms users [REDACTED] [REDACTED]	0.60	95.00	57.00

7/16/2019	María Schell	Conference call with the MICS team and Francisco del Castillo, to discuss a question sent by one of the ORC digital platforms users [REDACTED]	0.60	110.00	66.00
7/16/2019	Jorge Marchand	Conference call with Carmen Núñez and María Schell, in way to discuss the communications plan and the recent events within the government administration.	0.90	175.00	157.50
7/16/2019	María Schell	Conference call with Carmen Núñez and María Schell, in way to discuss the communications plan and the recent events within the government administration.	0.90	110.00	99.00
7/18/2019	María Schell	Attend to the COR meeting [REDACTED]	4.00	110.00	440.00
7/19/2019	Ferdinand Díaz	Share with the communications sub committee [REDACTED]	0.30	125.00	37.50
7/19/2019	Male Noguera	Conference call with María Schell, to discuss the Facebook page new content revisions.	0.30	95.00	28.50
7/19/2019	María Schell	Conference call with Male Noguera, to discuss the Facebook page new content revisions.	0.30	110.00	33.00
7/23/2019	Jorge Marchand	Participate in the professionals team conference call.	1.00	175.00	175.00
7/23/2019	María Schell	Participate in the professionals team conference call.	1.00	110.00	110.00
7/23/2019	Jorge Marchand	Conference call [REDACTED]	0.70	175.00	122.50
7/23/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team in way to discuss the recent questions received on the ORC digital platforms, [REDACTED]	0.30	175.00	52.50
7/23/2019	Jorge Marchand	Participate on the second professionals conference call.	1.20	175.00	210.00
7/23/2019	María Schell	Participate on the second professionals conference call.	1.20	110.00	132.00
7/24/2019	Ferdinand Díaz	Conference call with the MICS team and Francisco del Castillo, in way to discuss the recent questions received on the ORC digital platforms, [REDACTED]	1.30	125.00	162.50
7/24/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, in way to discuss the recent questions received on the ORC digital platforms, [REDACTED]	1.30	175.00	227.50
7/24/2019	Male Noguera	Conference call with the MICS team and Francisco del Castillo, in way to discuss the recent questions received on the ORC digital platforms, [REDACTED]	1.30	95.00	123.50

7/24/2019	María Schell	Conference call with the MICS team and Francisco del Castillo, in way to discuss the recent questions received on the ORC digital platforms, [REDACTED] [REDACTED] [REDACTED] [REDACTED]	1.30	110.00	143.00
7/24/2019	Jorge Marchand	Conference call [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
7/24/2019	María Schell	Conference call [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	110.00	66.00
7/29/2019	Jorge Marchand	Conference call with the ORC chairperson Miguel Fabre, in way to coordinate logistics for the upcoming meeting [REDACTED] and provide him the ORC updated presentation.	0.80	175.00	140.00
7/29/2019	Jorge Marchand	Meeting [REDACTED] [REDACTED] [REDACTED]	2.30	175.00	402.50
7/29/2019	María Schell	Meeting [REDACTED] [REDACTED] [REDACTED]	2.30	110.00	253.00
7/29/2019	Jorge Marchand	Conference call with ORC member Lydia Pellet to discuss the upcoming meeting logistics.	0.60	175.00	105.00
7/29/2019	Jorge Marchand	Conference call with Male Noguera in way to discuss the pension benefit calculator metrics sent by Amy Timmons from Seagal Consulting.	0.40	175.00	70.00
7/29/2019	Male Noguera	Conference call with Jorge Marchand in way to discuss the pension benefit calculator metrics sent by Amy Timmons from Seagal Consulting.	0.40	95.00	38.00
7/29/2019	Jorge Marchand	Conference call with María Schell in way to discuss the latest changes to the communications plan presentation.	0.40	175.00	70.00
7/29/2019	María Schell	Conference call with Jorge Marchand in way to discuss the latest changes to the communications plan presentation.	0.40	110.00	44.00
7/29/2019	Jorge Marchand	Conference call with Carmen Núñez in way to provide her information on the meeting coordinated by Lydia Pellet.	0.50	175.00	87.50
7/30/2019	Jorge Marchand	Attend the meeting organized by Lydia Pellet [REDACTED]	5.70	175.00	997.50
7/30/2019	María Schell	Attend the meeting organized by Lydia Pellet [REDACTED]	4.00	110.00	440.00
7/30/2019	Jorge Marchand	Conference call with the MICS team, to discuss the recent questions received on the ORC social media platforms, the calculator and the drafted content.	0.80	175.00	140.00
7/30/2019	Male Noguera	Conference call with the MICS team, to discuss the recent questions received on the ORC social media platforms, the calculator and the drafted content.	0.80	95.00	76.00
7/30/2019	María Schell	Conference call with the MICS team, to discuss the recent questions received on the ORC social media platforms, the calculator and the drafted content.	0.80	110.00	88.00
7/30/2019	Jorge Marchand	Conference call with Amy Timmons from Seagal Consulting, and Male Noguera, in way to discuss the pension benefit calculator website metrics.	0.60	175.00	105.00

7/30/2019	Male Noguera	Conference call with Amy Timmons from Seagal Consulting, and Jorge Marchand, in way to discuss the pension benefit calculator website metrics.	0.60	95.00	57.00
7/30/2019	Jorge Marchand	Conference call with the MICS team, in way to discuss additional suggestions for disclaimers to be included in the pension benefit calculator website.	0.30	175.00	52.50
7/30/2019	Male Noguera	Conference call with the MICS team, in way to discuss additional suggestions for disclaimers to be included in the pension benefit calculator website.	0.30	95.00	28.50
7/30/2019	María Schell	Conference call with the MICS team, in way to discuss additional suggestions for disclaimers to be included in the pension benefit calculator website.	0.30	110.00	33.00
7/30/2019	Jorge Marchand	Conference call with Carmen Núñez, in way to provide her information on the results of the meeting coordinated by Lydia Pellet [REDACTED]	0.60	175.00	105.00
7/30/2019	María Schell	Participate in the professionals team conference call.	0.50	110.00	55.00

92.20 **12,874.50**

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	6.50	125.00	812.50
Jorge Marchand	42.80	175.00	7,490.00
Male Noguera	9.80	95.00	931.00
María Schell	33.10	110.00	3,641.00
	<u>92.20</u>		<u>12,874.50</u>

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
 Professional Services for the Period from July 1 to July 31, 2019

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2019	Male Noguera	Prepare a report [REDACTED]	1.10	95.00	104.50
7/1/2019	Male Noguera	Communication with the Jenner & Block, FTI, Segal, Bennazar and MICS teams, to discuss pending frequently asked questions to include on the website.	0.40	95.00	38.00
7/2/2019	Male Noguera	Communication with the Segal team about calculator [REDACTED]	0.40	95.00	38.00
7/3/2019	Male Noguera	Communication with the Segal team about the calculator [REDACTED]	0.20	95.00	19.00
7/3/2019	Ferdinand Díaz	Transcript of a TV Ad [REDACTED]	0.60	125.00	75.00
7/3/2019	Male Noguera	Translation from English to Spanish of frequently asked questions and answers, written by the US teams to include on the COR's website.	0.60	95.00	57.00
7/3/2019	Jorge Marchand	Revise the Spanish translation of a response to a FAQ sent by Sean Gumbs, from the FTI team.	0.50	175.00	87.50
7/3/2019	Ferdinand Díaz	Media monitoring for news and articles related to the ORC.	0.30	125.00	37.50
7/3/2019	Ferdinand Díaz	Send to the professionals team the editorial published by Caribbean Business on the Pension Reform.	0.10	125.00	12.50
7/5/2019	Male Noguera	Prepare a report [REDACTED]	0.30	95.00	28.50
7/5/2019	María Schell	Translation of a Memo [REDACTED]	2.70	110.00	297.00
7/8/2019	María Schell	Additional content revision to the COR's PPT presentation.	5.30	110.00	583.00
7/9/2019	María Schell	Communication with the professionals team, to discuss on the PPT presentation and the Calculator.	0.30	110.00	33.00
7/9/2019	María Schell	Work on the redaction, preparation and revision of the draft for the communications plan, [REDACTED]	4.00	110.00	440.00
7/9/2019	Male Noguera	Prepare a report [REDACTED]	0.30	95.00	28.50
7/10/2019	Ferdinand Díaz	Communication with Robert Gordon and Catherine Steege from the Jenner team, [REDACTED]	0.40	125.00	50.00
7/10/2019	Male Noguera	Prepare a report on the calculator metrics [REDACTED] to provide it to US team.	1.40	95.00	133.00
7/10/2019	Male Noguera	Develop WhatsApp messages [REDACTED]	1.60	95.00	152.00
7/11/2019	Male Noguera	Revisions [REDACTED]	0.20	95.00	19.00
7/11/2019	Male Noguera	Revisions [REDACTED]	0.30	95.00	28.50
7/12/2019	Male Noguera	Prepare a report on the calculator [REDACTED] find possible solutions.	0.30	95.00	28.50

7/12/2019	Jorge Marchand	Follow up on the ORC chairman, Miguel Fabre, in way to obtain his comments and observations to the communications plan presentation.	0.60	175.00	105.00
7/12/2019	Ferdinand Díaz	Follow up on Male Noguera, in way to discuss the logistics [REDACTED] [REDACTED]	0.40	125.00	50.00
7/12/2019	María Schell	Work on content update to the PPT presentation and send it to the professionals team.	0.80	110.00	88.00
7/13/2019	Jorge Marchand	Communication with Robert Gordon from the Jenner team, and María Schell, [REDACTED] [REDACTED]	0.40	175.00	70.00
7/13/2019	María Schell	Media monitoring for news and articles related to the ORC, [REDACTED] [REDACTED]	3.50	110.00	385.00
7/15/2019	Ferdinand Díaz	Media monitoring [REDACTED]	0.40	125.00	50.00
7/15/2019	María Schell	Translation of the ORC's PPT presentation.	1.30	110.00	143.00
7/15/2019	Male Noguera	Communication with Francisco del Castillo to request the translation of legal documents for publication at the ORC's social media platforms.	0.20	95.00	19.00
7/16/2019	María Schell	Media monitoring on the Governor's Press Conference, [REDACTED]	3.30	110.00	363.00
7/16/2019	María Schell	Translation of the presentation to the ORC.	3.20	110.00	352.00
7/17/2019	María Schell	Revisions to the translation of the presentation to the ORC.	2.10	110.00	231.00
7/18/2019	Ferdinand Díaz	Revisions and edits to the drafted social media content and provide the MICS team with comments and observations.	0.80	125.00	100.00
7/18/2019	María Schell	Work on content revision for posts on the ORC's Facebook page.	0.70	110.00	77.00
7/19/2019	María Schell	Prepare and send a memo to the MICS team, summarizing the ORC's meeting discussion and next steps.	0.80	110.00	88.00
7/19/2019	Male Noguera	Revisions to Facebook page new content.	0.20	95.00	19.00
7/19/2019	Male Noguera	Communication with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED]	0.40	95.00	38.00
7/22/2019	María Schell	Translation [REDACTED], for distribution to the U.S. professionals team.	0.50	110.00	55.00
7/23/2019	Jorge Marchand	Revisions to the drafted content for the ORC digital platforms.	0.80	175.00	140.00
7/23/2019	Male Noguera	Communication with the MICS team and Francisco del Castillo, [REDACTED] [REDACTED] [REDACTED]	0.40	95.00	38.00
7/23/2019	Jorge Marchand	Contact [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
7/26/2019	Jorge Marchand	Provide additional comments and revisions to the drafted content by Catherine Steege from the Jenner team before uploading it to our digital platforms.	0.70	175.00	122.50
7/26/2019	María Schell	Translation of the ERS Order.	5.40	110.00	594.00
7/27/2019	María Schell	Translation of content for a Facebook post for final upload.	0.50	110.00	55.00
7/29/2019	María Schell	Content revisions to the ORC's PPT presentation.	1.30	110.00	143.00

7/29/2019	María Schell	Translation of the ORC Term Sheet.	2.20	110.00	242.00
7/30/2019	Male Noguera	Prepare a report with the list of the most frequent questions and conversation received on Facebook by users.	2.00	95.00	190.00
7/31/2019	María Schell	Additional work on the translation of the ORC Term Sheet and revisions.	2.80	110.00	308.00
7/31/2019	María Schell	Content revision of answers to questions sent by retirees through the ORC's digital platforms.	0.80	110.00	88.00
			<u>58.80</u>		<u>6,618.50</u>

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	3.00	125.00	375.00
Jorge Marchand	4.00	175.00	700.00
Male Noguera	10.30	95.00	978.50
María Schell	41.50	110.00	4,565.00
	<u>58.80</u>		<u>6,618.50</u>

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
 Professional Services for the Period from July 1 to July 31, 2019

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2019	Male Noguera	Facebook content creation for 15 posts that will be schedule for consecutive publication, promoting the use of the ORC calculator, the ORC agreement, and so on (text redaction, image selection, and post design).	7.60	95.00	722.00
7/1/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/2/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/2/2019	Male Noguera	Run tests on the ORC's website calculator tool, to identify glitch on percentage reduction reported by users.	0.30	95.00	28.50
7/3/2019	Male Noguera	Facebook page posting.	0.20	95.00	19.00
7/3/2019	Male Noguera	Facebook page conversation management and monitoring.	2.30	95.00	218.50
7/3/2019	Male Noguera	Update the ORC's website page sections [REDACTED]	0.70	95.00	66.50
7/3/2019	Male Noguera	Facebook ad creation to promote calculator: objective, audience, budget, schedule.	0.90	95.00	85.50
7/3/2019	Male Noguera	Test the calculator tool on the ORC's webpage, [REDACTED]	0.30	95.00	28.50
7/4/2019	Male Noguera	Facebook page conversation management and monitoring.	1.90	95.00	180.50
7/5/2019	Male Noguera	Facebook page conversation management and monitoring.	1.30	95.00	123.50
7/6/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/6/2019	Male Noguera	Check COR's email platform and manage email received.	0.30	95.00	28.50
7/7/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/8/2019	Male Noguera	Facebook page conversation management and monitoring.	2.00	95.00	190.00
7/9/2019	Male Noguera	Facebook page conversation management and monitoring.	1.70	95.00	161.50
7/10/2019	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
		Facebook ad creation, to promote calculator: objective, audience, budget, schedule; revisions to fit Facebook requirements and improve performance.			
7/10/2019	Male Noguera	Facebook ad creation, to promote calculator: objective, audience, budget, schedule; revisions to fit Facebook requirements and improve performance.	0.50	95.00	47.50
7/11/2019	Male Noguera	Facebook page posting, audience and budget selection to promote.	0.30	95.00	28.50
7/11/2019	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
7/12/2019	Male Noguera	Facebook page conversation management and monitoring.	1.70	95.00	161.50
7/12/2019	Male Noguera	Test the new calculator [REDACTED]	0.20	95.00	19.00
7/13/2019	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
7/13/2019	Male Noguera	Check COR's email platform and manage email received.	0.20	95.00	19.00
7/14/2019	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
7/15/2019	Male Noguera	Facebook page posting, audience and budget selection to promote.	0.20	95.00	19.00
7/15/2019	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
7/16/2019	Male Noguera	Upload legal documents to website.	0.30	95.00	28.50
7/16/2019	Male Noguera	Facebook page conversation management and monitoring.	1.80	95.00	171.00
7/17/2019	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
7/18/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/18/2019	Male Noguera	Facebook page content creation: text and image design.	1.10	95.00	104.50
7/19/2019	Male Noguera	Facebook page posting.	0.20	95.00	19.00
7/19/2019	Male Noguera	Facebook page conversation management and monitoring.	2.20	95.00	209.00
7/20/2019	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
7/20/2019	Male Noguera	Check COR's email platform and manage email received.	0.40	95.00	38.00
7/21/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
7/22/2019	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
7/23/2019	Male Noguera	Facebook page posting.	0.20	95.00	19.00
7/23/2019	Male Noguera	Facebook page conversation management and monitoring.	1.70	95.00	161.50

7/24/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/25/2019	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
7/26/2019	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
7/27/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/28/2019	Male Noguera	Share website note on the COR's Facebook Page, with information on a motion submitted by the COR which was approved by the court.	0.30	95.00	28.50
7/28/2019	Male Noguera	Facebook page conversation management and monitoring.	1.30	95.00	123.50
7/28/2019	Male Noguera	Prepare post and search for stock image to include on note: Tribunal Federal Aprueba Moción del COR en Contra de los Bonistas de ERS.	0.40	95.00	38.00
7/28/2019	Male Noguera	Upload note to website: Tribunal Federal Aprueba Moción del COR en Contra de los Bonistas de ERS.	0.50	95.00	47.50
7/28/2019	Male Noguera	Prepare and sent e-mail drop to registered retirees with the note: Tribunal Federal Aprueba Moción del COR en Contra de los Bonistas de ERS.	0.70	95.00	66.50
7/28/2019	Male Noguera	Check COR's email platform and manage email received.	0.20	95.00	19.00
7/29/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/30/2019	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
7/30/2019	Male Noguera	Facebook ad creation, to promote registration to the COR's Information Directory: objective, audience, budget, schedule and revisions to fit Facebook requirements and improve performance.	0.50	95.00	47.50
7/31/2019	Male Noguera	Facebook page conversation management and monitoring.	1.20	95.00	114.00
			<u>57.60</u>	<u>5,472.00</u>	

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	57.60	95.00	5,472.00
Maria Schell	-	110.00	-
	<u>57.60</u>		<u>5,472.00</u>

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from August 1 to August 31, 2019

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
8/5/2019	Ferdinand Díaz	Conference call with Nilda Laureano, to discuss the agenda of the upcoming meeting [REDACTED] and to confirm the date of the radio show recording.	0.40	125.00	50.00
8/5/2019	Ferdinand Díaz	Conference call with Carmen Núñez, to discuss the possible meeting [REDACTED] and Nilda Laureano's request to record a new radio show.	0.50	125.00	62.50
8/5/2019	María Schell	Participate on the weekly professionals conference call.	1.20	110.00	132.00
8/7/2019	María Schell	Attend the meeting [REDACTED]	2.70	110.00	297.00
8/8/2019	Jorge Marchand	Conference call with María Schell, to revise and provide comments to the presentation [REDACTED]	0.80	175.00	140.00
8/8/2019	María Schell	Conference call with Jorge Marchand, to revise and provide comments to the presentation [REDACTED]	0.80	110.00	88.00
8/8/2019	Jorge Marchand	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, and with the Marchand ICS (MICS) team, in way to discuss the presentations [REDACTED]	1.30	175.00	227.50
8/8/2019	Male Noguera	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, and with the Marchand ICS (MICS) team, in way to discuss the presentations [REDACTED]	1.30	95.00	123.50
8/8/2019	María Schell	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, and with the Marchand ICS (MICS) team, in way to discuss the presentations [REDACTED]	1.30	110.00	143.00
8/8/2019	Jorge Marchand	Conference call with the MICS team, in way to discuss the updated presentation prepared for the upcoming communications team conference call, regarding the ORC's agreement with the FOMB.	0.80	175.00	140.00
8/8/2019	Male Noguera	Conference call with the MICS team, in way to discuss the updated presentation prepared for the upcoming communications team conference call, regarding the ORC's agreement with the FOMB.	0.80	95.00	76.00
8/8/2019	María Schell	Conference call with the MICS team, in way to discuss the updated presentation prepared for the upcoming communications team conference call, regarding the ORC's agreement with the FOMB.	0.80	110.00	88.00
8/9/2019	Jorge Marchand	Conference call with the MICS team, in preparation for the upcoming ORC meeting and discuss the agenda.	0.80	175.00	140.00
8/9/2019	Male Noguera	Conference call with the MICS team, in preparation for the upcoming ORC meeting and discuss the agenda.	0.80	95.00	76.00
8/9/2019	María Schell	Conference call with the MICS team, in preparation for the upcoming ORC meeting and discuss the agenda.	0.80	110.00	88.00

8/9/2019	Jorge Marchand	Conference call with the MICS team [REDACTED] to discuss their draft presentation and provide additional information [REDACTED]	0.60	175.00	105.00
8/9/2019	Maria Schell	Conference call with the MICS team [REDACTED] to discuss their draft presentation and provide additional information [REDACTED]	0.60	110.00	66.00
8/9/2019	Jorge Marchand	Contact with Carmen Núñez, in way to coordinate a communications sub committee meeting, to provide them with the latest efforts made [REDACTED]	0.40	175.00	70.00
8/9/2019	Jorge Marchand	Meeting with the team [REDACTED] and provide background information on the Committee.	3.50	175.00	612.50
8/9/2019	Maria Schell	Meeting with the team [REDACTED] and provide background information on the Committee.	3.50	110.00	385.00
8/9/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, in way to discuss the outcome of the meeting [REDACTED]	0.50	175.00	87.50
8/12/2019	Jorge Marchand	Conference call with María Schell, to discuss on the pension benefit calculator tool, prepare for the upcoming communications sub committee meeting and discuss the agenda.	0.80	175.00	140.00
8/12/2019	Maria Schell	Conference call with Jorge Marchand, to discuss on the pension benefit calculator tool, prepare for the upcoming communications sub committee meeting and discuss the agenda.	0.80	110.00	88.00
8/12/2019	Maria Schell	Participate on the weekly professional's conference call.	1.40	110.00	154.00
8/13/2019	Ferdinand Díaz	Conference call with the MICS team, [REDACTED] and do a recap of the professionals team conference call to update our communications strategy plan, discuss pending questions, and discuss the recent calculator statistics and Facebook performance.	1.00	125.00	125.00
8/13/2019	Jorge Marchand	Conference call with the MICS team, [REDACTED] and do a recap of the professionals team conference call to update our communications strategy plan, discuss pending questions, and discuss the recent calculator statistics and Facebook performance.	1.00	175.00	175.00
8/13/2019	Male Noguera	Conference call with the MICS team, [REDACTED] and do a recap of the professionals team conference call to update our communications strategy plan, discuss pending questions, and discuss the recent calculator statistics and Facebook performance.	1.00	95.00	95.00
8/13/2019	Maria Schell	Conference call with the MICS team, [REDACTED] and do a recap of the professionals team conference call to update our communications strategy plan, discuss pending questions, and discuss the recent calculator statistics and Facebook performance.	1.00	110.00	110.00
8/13/2019	Jorge Marchand	Meeting with [REDACTED] to review the draft presentation they have prepared for the ORC members.	1.00	175.00	175.00

8/14/2019	Jorge Marchand	Conference call with Nilda Laureano, representative for the Pro Pensioners Movement, in way to coordinate the ORC participation in a radio show she conducts.	0.70	175.00	122.50
8/14/2019	Jorge Marchand	Conference call with Male Noguera, in way to discuss the status of the responses to several questions received on the ORC digital platforms.	0.70	175.00	122.50
8/14/2019	Male Noguera	Conference call with Jorge Marchand, in way to discuss the status of the responses to several questions received on the ORC digital platforms.	0.70	95.00	66.50
8/14/2019	Jorge Marchand	Meeting at the Bennazar team offices, with Carmen Núñez, Francisco del Castillo and Marfa Schell, in preparation for Carmen Núñez participation on Nilda Laureano's radio show, [REDACTED] and the communications strategies.	4.00	175.00	700.00
8/14/2019	María Schell	Meeting at the Bennazar team offices, with Carmen Núñez, Francisco del Castillo and María Schell, in preparation for Carmen Núñez participation on Nilda Laureano's radio show, [REDACTED] and the communications strategies.	4.00	110.00	440.00
8/15/2019	Ferdinand Díaz	Meeting with Nilda Laureano, representative for the Pro Pensioners Movement, [REDACTED]	1.00	125.00	125.00
8/16/2019	Ferdinand Diaz	Participate in the communications sub committee meeting, to present and discuss the new communications, Facebook and e-marketing strategy and content.	3.50	125.00	437.50
8/16/2019	Jorge Marchand	Participate in the communications sub committee meeting, to present and discuss the new communications, Facebook and e-marketing strategy and content.	3.50	175.00	612.50
8/16/2019	Male Noguera	Participate in the communications sub committee meeting, to present and discuss the new communications, Facebook and e-marketing strategy and content.	3.50	95.00	332.50
8/16/2019	María Schell	Participate in the communications sub committee meeting, to present and discuss the new communications, Facebook and e-marketing strategy and content.	3.50	110.00	385.00
8/19/2019	Jorge Marchand	Meeting with Francisco del Castillo and the MICS team, in way to discuss and develop new content for the ORC digital platforms and discuss communications strategies.	3.20	175.00	560.00
8/19/2019	Male Noguera	Meeting with Francisco del Castillo and the MICS team, in way to discuss and develop new content for the ORC digital platforms and discuss communications strategies.	3.20	95.00	304.00
8/19/2019	María Schell	Meeting with Francisco del Castillo and the MICS team, in way to discuss and develop new content for the ORC digital platforms and discuss communications strategies.	3.20	110.00	352.00
8/19/2019	María Schell	Participate in the weekly professionals team conference call.	0.90	110.00	99.00
8/19/2019	Jorge Marchand	Conference call with Carmen Núñez [REDACTED]	0.60	175.00	105.00
8/20/2019	Jorge Marchand	Meeting with María Schell from the MICS team [REDACTED]	2.50	175.00	437.50
8/20/2019	María Schell	Meeting with Jorge Marchand from the MICS team [REDACTED]	2.50	110.00	275.00

8/21/2019	Maria Schell	Conference call with Jorge Marchand, to discuss [REDACTED] the communications strategies plan to deliver the ORC's message.	0.20	110.00	22.00
8/21/2019	Maria Schell	Conference call with Carmen Núñez, to discuss [REDACTED] the ORC's communications strategies plan.	0.20	110.00	22.00
8/21/2019	Maria Schell	Conference call [REDACTED] [REDACTED]	0.20	110.00	22.00
8/21/2019	Jorge Marchand	Attend the meeting [REDACTED] to review the final version of the presentation to be given to the ORC's communications sub committee.	1.80	175.00	315.00
8/22/2019	Jorge Marchand	Participate in the meeting [REDACTED] to the communications subcommittee.	3.20	175.00	560.00
8/22/2019	Ferdinand Díaz	Participate in the meeting [REDACTED] to the communications subcommittee.	3.20	125.00	400.00
8/22/2019	Maria Schell	Participate in the meeting [REDACTED] to the communications subcommittee.	3.20	110.00	352.00
8/23/2019	Maria Schell	Conference call with Jorge Marchand, [REDACTED]	0.40	110.00	44.00
8/23/2019	Ferdinand Díaz	Participate in the meeting for the presentation [REDACTED] to the communications subcommittee.	3.00	125.00	375.00
8/23/2019	Jorge Marchand	Participate in the meeting for the presentation [REDACTED] to the communications subcommittee.	3.00	175.00	525.00
8/26/2019	Ferdinand Díaz	Conference call with the MICS team to discuss on the results of the recent meetings [REDACTED]	0.50	125.00	62.50
8/26/2019	Jorge Marchand	Conference call with the MICS team to discuss on the results of the recent meetings [REDACTED]	0.50	175.00	87.50
8/26/2019	Maria Schell	Conference call with the MICS team to discuss on the results of the recent meetings [REDACTED]	0.50	110.00	55.00
8/26/2019	Ferdinand Díaz	Conference call with Carmen Núñez on her request for an update on the talking points and the presentation to be used on the ORC orientation session.	0.60	125.00	75.00
8/27/2019	Maria Schell	Attend to the ORC's presentation [REDACTED]	3.30	110.00	363.00
8/27/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED]	0.50	175.00	87.50
8/27/2019	Jorge Marchand	Conference call with María Schell, in way to discuss the talking points in preparation for the participation of the ORC representatives at Nilda Laureano's radio show.	0.60	175.00	105.00
8/27/2019	Maria Schell	Conference call with Jorge Marchand, in way to discuss the talking points in preparation for the participation of the ORC representatives at Nilda Laureano's radio show.	0.60	110.00	66.00
8/27/2019	Jorge Marchand	Attend the orientation meeting [REDACTED]	5.00	175.00	875.00
8/28/2019	Jorge Marchand	Conference call with María Schell, and Francisco del Castillo from the Bennazar team, [REDACTED]	0.50	175.00	87.50
8/28/2019	Maria Schell	Conference call with María Schell, and Francisco del Castillo from the Bennazar team, [REDACTED]	0.50	110.00	55.00
8/28/2019	Jorge Marchand	Conference call [REDACTED] on her request for information.	0.40	175.00	70.00
8/29/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, [REDACTED] ORC's intervention at a radio program, taking points and pending communication's tasks.	1.20	175.00	210.00

8/29/2019	Male Noguera	Conference call with the MICS team and Francisco del Castillo, to discuss [REDACTED] ORC's intervention at a radio program, taking points and pending communication's tasks.	1.20	95.00	114.00
8/29/2019	Maria Schell	Conference call with the MICS team and Francisco del Castillo, to discuss [REDACTED] ORC's intervention at a radio program, taking points and pending communication's tasks.	1.20	110.00	132.00
8/29/2019	Jorge Marchand	Conference call with Nilda Laureano to coordinate and discuss the logistics of the radio show recording.	0.40	175.00	70.00
8/29/2019	Jorge Marchand	Conference call with Héctor Mayol from the Bennazar team, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
8/29/2019	Jorge Marchand	Attend the recording of Nilda Laureano's radio show.	1.50	175.00	262.50
8/30/2019	Maria Schell	Conference call with the communications committee, [REDACTED]	1.20	110.00	132.00
8/30/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo to discuss the material that will be presented in the professionals team conference call.	1.10	175.00	192.50
8/30/2019	Male Noguera	Conference call with the MICS team and Francisco del Castillo to discuss the material that will be presented in the professionals team conference call.	1.10	95.00	104.50
8/30/2019	Maria Schell	Conference call with the MICS team and Francisco del Castillo to discuss the material that will be presented in the professionals team conference call.	1.10	110.00	121.00

115.90 **15,805.50**

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Diaz	13.70	125.00	1,712.50
Jorge Marchand	47.00	175.00	8,225.00
Male Noguera	13.60	95.00	1,292.00
Maria Schell	41.60	110.00	4,576.00
	<u>115.90</u>		<u>15,805.50</u>

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from August 1 to August 31, 2019

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
8/1/2019	María Schell	Translation of a newspaper article related to pensions, in order to send it to the group of professionals.	1.50	110.00	165.00
8/2/2019	María Schell	Translation [REDACTED]	5.00	110.00	550.00
8/3/2019	Ferdinand Díaz	Media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
8/3/2019	Ferdinand Díaz	Share with the ORC members and legal team a news article by Telemundo, [REDACTED]	0.50	125.00	62.50
8/5/2019	Ferdinand Díaz	Follow up on Francisco del Castillo and María Schell, to confirm their attendance to the upcoming meeting [REDACTED] and the radio show recording.	0.40	125.00	50.00
8/5/2019	María Schell	Revisions to the translation [REDACTED]	1.60	110.00	176.00
8/5/2019	María Schell	Follow up on the Marchand ICS (MICS) team, on the revisions to the digital content recently developed and the upcoming meetings.	0.50	110.00	55.00
8/6/2019	María Schell	Follow up contact with the communications team, regarding the recently developed digital content and revisions.	0.20	110.00	22.00
8/6/2019	Male Noguera	Prepare a report on Facebook statistics and the trends on conversation and discussion.	3.60	95.00	342.00
8/6/2019	María Schell	Revisions to the reports on the ORC's Facebook community recent trends in discussions and on the Pension Calculator response.	0.40	110.00	44.00
8/6/2019	María Schell	Revision to the recent questions received through the ORC's Facebook and email platforms.	0.80	110.00	88.00
8/7/2019	María Schell	Follow up contact [REDACTED]	0.70	110.00	77.00
8/8/2019	Male Noguera	Contact with the US professionals team, to send the revised Conversation Report.	0.30	95.00	28.50
8/8/2019	María Schell	Revise [REDACTED] proposal and send a list of suggested changes [REDACTED]	0.50	110.00	55.00
8/8/2019	Jorge Marchand	Follow up [REDACTED] in way to have them make suggested changes to the presentation.	0.40	175.00	70.00
8/9/2019	María Schell	Work on content editing, to answer questions received through the ORC's social platforms.	0.50	110.00	55.00
8/9/2019	Jorge Marchand	Revisions to several draft responses to questions received on the ORC digital platforms, prepared by Male Noguera.	0.40	175.00	70.00
8/9/2019	Jorge Marchand	Follow up on Francisco del Castillo from the Bennazar team, to request revisions and additional answers to several questions received on the ORC digital platforms.	0.20	175.00	35.00
8/15/2019	Male Noguera	Prepare a digital communication strategy plan for the Facebook and email campaigns.	2.00	95.00	190.00
8/12/2019	Jorge Marchand	Follow up on the MICS team on the ORC webpage suggested revisions.	0.40	175.00	70.00

8/12/2019	Ferdinand Díaz	Communication with María Schell and Male Noguera on the status of the informative pieces worked a few weeks back, [REDACTED] [REDACTED]	0.40	125.00	50.00
8/12/2019	María Schell	Work on revisions to content, particularly the calculator and informative pieces [REDACTED]	0.60	110.00	66.00
8/12/2019	Ferdinand Díaz	Communication with Male Noguera, to provide additional comments on the suggested changes to the ORC webpage.	0.60	125.00	75.00
8/12/2019	María Schell	Work on additional revisions to the recent questions received through the ORC's digital platforms and the upcoming meeting agenda.	1.00	110.00	110.00
8/12/2019	Ferdinand Díaz	Web and social media monitoring [REDACTED] [REDACTED] and prepare a report on it to send it to the MICS team.	1.60	125.00	200.00
8/13/2019	María Schell	Follow up communication [REDACTED] [REDACTED]	0.20	110.00	22.00
8/13/2019	Ferdinand Díaz	Monitoring [REDACTED] [REDACTED]	0.40	125.00	50.00
8/14/2019	María Schell	Work on revisions and edits to the Digital Content prepared for the ORC's social and digital platforms.	0.50	110.00	55.00
8/14/2019	Ferdinand Díaz	Media monitoring for news and articles related to the ORC and pension cuts.	0.60	125.00	75.00
8/14/2019	Ferdinand Díaz	Communication with the Bennazar team, to share a video in which governor Vazquez makes expressions on the pension issue.	0.20	125.00	25.00
8/14/2019	Jorge Marchand	Follow up [REDACTED] [REDACTED] in way to coordinate the presentation to the ORC's communications subcommittee members.	0.60	175.00	105.00
8/14/2019	María Schell	Translation of the presentation Deck sent by the US professionals team, for distribution on the upcoming ORC meeting.	2.50	110.00	275.00
8/15/2019	Ferdinand Díaz	Contact with the communications subcommittee members in preparation for their upcoming meeting.	0.40	125.00	50.00
8/15/2019	María Schell	Revisions and edits to the content and agenda prepared for the upcoming ORC meeting.	1.00	110.00	110.00
8/15/2019	Ferdinand Díaz	Follow up [REDACTED] [REDACTED] in way to get the revised presentation.	0.40	125.00	50.00
8/15/2019	María Schell	Media monitoring for news and articles related to the ORC and pension cuts.	0.60	110.00	66.00
8/15/2019	Jorge Marchand	Contact [REDACTED] [REDACTED]	0.40	175.00	70.00
8/15/2019	Jorge Marchand	Follow up [REDACTED] [REDACTED] in way to have them make suggested changes to the presentation.	0.50	175.00	87.50
8/15/2019	Jorge Marchand	Follow up on Nilda Laureano, Carmen Núñez and Francisco del Castillo in way to coordinate and confirm the recording of the radio show.	0.80	175.00	140.00
8/15/2019	Jorge Marchand	Final revisions and edits to the documents that will be distributed and discussed at the ORC communications sub committee.	0.80	175.00	140.00

8/16/2019	Male Noguera	Final revision and update of metrics and social media report for the Communications team meeting, and preparation of all documents that will be distributed at the meeting.	0.50	95.00	47.50
8/18/2019	Maria Schell	Media monitoring for news and articles related to the ORC and pension cuts.	0.60	110.00	66.00
8/18/2019	Maria Schell	Translation of news and articles related to the ORC and pension cuts, to distribute among the professionals team and committee members.	1.70	110.00	187.00
8/18/2019	Maria Schell	Prepare a report [REDACTED] [REDACTED] and work on content for our ORC's digital platform [REDACTED]	1.70	110.00	187.00
8/19/2019	Maria Schell	Communication with the Segal team, requesting information [REDACTED] [REDACTED] to develop content [REDACTED]	0.30	110.00	33.00
8/19/2019	Maria Schell	Work on editing the content [REDACTED]	0.30	110.00	33.00
8/19/2019	Jorge Marchand	Communication [REDACTED] [REDACTED] coordinate the presentation meeting to the ORC communications sub committee.	0.40	175.00	70.00
8/19/2019	Maria Schell	Work on content development [REDACTED]	0.70	110.00	77.00
8/20/2019	Ferdinand Diaz	Work on revisions [REDACTED] and send it to Maria Schell for additional revisions.	0.80	125.00	100.00
8/20/2019	Jorge Marchand	Follow up communication with Male Noguera on the modifications to the Calculator requested by Amy Timmons from the Seagal team.	0.60	175.00	105.00
8/20/2019	Maria Schell	Editing and translation [REDACTED]	1.00	110.00	110.00
8/20/2019	Jorge Marchand	Communication with Robert Gordon, Héctor Mayol and Francisco del Castillo, [REDACTED]	0.80	175.00	140.00
8/20/2019	Male Noguera	Communication with the Segal team to make specific design updates to the calculator.	0.50	95.00	47.50
8/21/2019	Ferdinand Diaz	Follow up on Nilda Laureano [REDACTED] for the recording of the radio show where the ORC representatives will participate.	0.60	125.00	75.00
8/21/2019	Jorge Marchand	Work on revisions [REDACTED]	0.80	175.00	140.00
8/22/2019	Maria Schell	Work on additional revisions to [REDACTED]	0.20	110.00	22.00
8/22/2019	Ferdinand Diaz	Media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
8/22/2019	Ferdinand Diaz	Communication with the MICS team, to share an article [REDACTED]	0.40	125.00	50.00
8/22/2019	Maria Schell	Work on content and talking points for the participation of ORC's members on a radio show.	0.50	110.00	55.00
8/22/2019	Maria Schell	Work on content and final edits [REDACTED]	0.50	110.00	55.00
8/23/2019	Jorge Marchand	Communication with Francisco del Castillo on the letter [REDACTED]	0.60	175.00	105.00
8/26/2019	Maria Schell	Media monitoring for news and articles related to the ORC and pension cuts.	0.30	110.00	33.00

8/26/2019	María Schell	Translation of a news article [REDACTED]	0.40	110.00	44.00
8/26/2019	Jorge Marchand	Communication with Nilda Laureano and the Bennazar team, [REDACTED] [REDACTED]	0.60	175.00	105.00
8/26/2019	María Schell	Communication with the MICS team, regarding the updates to the ORC's Presentation.	0.60	110.00	66.00
8/27/2019	Jorge Marchand	Follow up on Nilda Laureano in way to confirm and discuss the logistics for the participation of the ORC on her radio show.	0.30	175.00	52.50
8/27/2019	María Schell	Additional work on the Talking Points, regarding Marcos Lopez's Radio Show Intervention.	1.80	110.00	198.00
8/28/2019	Jorge Marchand	Communication with María Schell and Male Noguera to discuss recent questions received on the ORC digital platforms.	0.40	175.00	70.00
8/28/2019	Male Noguera	Prepare a status email [REDACTED] in terms of the ORC's social media platforms and its communication strategies, and send report to the MICS team and Francisco del Castillo from the Bennazar team.	0.90	95.00	85.50
8/29/2019	Ferdinand Díaz	Communication with ORC member Marcos López to discuss and share with him the talking points for the radio show to be recorded on Friday, August 30.	0.50	125.00	62.50
8/29/2019	Jorge Marchand	Follow up [REDACTED] to debrief on the orientation session.	0.40	175.00	70.00
8/29/2019	Jorge Marchand	Follow up [REDACTED] after a request for information on the ORC orientation session [REDACTED]	0.40	175.00	70.00
8/29/2019	Male Noguera	Work on troubleshooting problems with the COR's email marketing platform and communication with service desk.	0.60	95.00	57.00
8/29/2019	María Schell	Work on additional revisions and content editing [REDACTED]	2.00	110.00	220.00
8/30/2019	María Schell	Work on editing of Digital Content for the ORC's social platforms.	0.50	110.00	55.00
				<u>58.00</u>	<u>7,020.00</u>

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	8.60	125.00	1,075.00
Jorge Marchand	9.80	175.00	1,715.00
Male Noguera	8.40	95.00	798.00
María Schell	31.20	110.00	3,432.00
	<u>58.00</u>		<u>7,020.00</u>

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from August 1 to August 31, 2019

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
8/1/2019	Male Noguera	Facebook page posting, audience selection and boost.	0.40	95.00	38.00
8/1/2019	Male Noguera	Facebook page conversation management and monitoring.	1.70	95.00	161.50
8/2/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/3/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/4/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
8/5/2019	Male Noguera	Facebook page posting, audience selection and boost.	0.20	95.00	19.00
8/5/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/6/2019	Male Noguera	Upload COR's Agreement Term Sheet to webpage.	0.40	95.00	38.00
8/7/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/8/2019	Male Noguera	Check COR's email platform and manage email received.	0.40	95.00	38.00
8/8/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/9/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/10/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
8/11/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/12/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
8/12/2019	Male Noguera	Verify calculator's Facebook ads campaign metrics.	0.20	95.00	19.00
8/12/2019	Male Noguera	Update website's homepage: update images, links and texts.	1.10	95.00	104.50
8/12/2019	Male Noguera	Check COR's email platform and manage email received.	0.30	95.00	28.50
8/12/2019	Male Noguera	Verify calculator's website statistics.	0.20	95.00	19.00
8/13/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
8/14/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/14/2019	Male Noguera	Research to identify Facebook demographics [REDACTED] to use in campaigns.	0.40	95.00	38.00
8/15/2019	Male Noguera	Facebook page posting, audience selection and boost.	0.20	95.00	19.00
8/15/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/15/2019	Male Noguera	Content creation for Facebook, email drop and Webpage: image selection, design, text for Facebook and email drop campaigns.	5.50	95.00	522.50
8/16/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
8/16/2019	Male Noguera	Check COR's email platform and manage email received.	0.30	95.00	28.50
8/17/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
8/18/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/19/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/20/2019	Male Noguera	Create Facebook Ad Campaigns to promote agreement page, visits to the calculator website and registers.	0.70	95.00	66.50
8/20/2019	Male Noguera	Facebook post: upload image and text, select audience, budget and boost, to promote agreement page, visits to the calculator website and registers.	0.60	95.00	57.00
8/20/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/21/2019	Male Noguera	Revise the calculator's design updates requested to the Segal team, and request new revisions.	0.60	95.00	57.00
8/21/2019	Male Noguera	Create emails campaign: emails text, audience selection, programming calendar, design.	4.10	95.00	389.50
8/22/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/22/2019	Male Noguera	Facebook post creation, to promote COR's radio station participation: text, image selection, design, approval procedure.	1.30	95.00	123.50
8/23/2019	Male Noguera	Check COR's email platform and manage email received.	1.40	95.00	133.00
8/23/2019	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/24/2019	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50

8/25/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/26/2019	Male Noguera	Facebook page posting, audience selection and boost.	0.20	95.00	19.00
8/26/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/27/2019	Male Noguera	Check COR's email platform and manage email received.	0.50	95.00	47.50
8/27/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/28/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/28/2019	Male Noguera	Website updates to "Quiénes somos" section on webpage.	0.30	95.00	28.50
8/28/2019	Male Noguera	Revise calculator's new updates.	0.40	95.00	38.00
8/29/2019	Male Noguera	Email to registers to announce the COR's participation on radio station: text, design, send.	0.50	95.00	47.50
8/29/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/30/2019	Male Noguera	Check COR's email platform and manage email received.	1.20	95.00	114.00
8/30/2019	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/31/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
			37.80		3,591.00

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	37.80	95.00	3,591.00
Maria Schell	-	110.00	-
	37.80		3,591.00

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from September 1 to September 30, 2019

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
9/3/2019	Jorge Marchand	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, in way to discuss the efforts made in preparation for the meeting with the Governor at La Fortaleza.	0.60	175.00	105.00
9/3/2019	Jorge Marchand	Conference call with Nilda Laureano, from the Retiree Professionals Association, on her petition to record a radio show with representatives of the ORC.	0.80	175.00	140.00
9/3/2019	Jorge Marchand	Conference call with Francisco del Castillo and María Schell [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
9/3/2019	María Schell	Conference call with Francisco del Castillo and Jorge Marchand [REDACTED] [REDACTED] [REDACTED]	0.80	110.00	88.00
9/4/2019	Jorge Marchand	Communications strategies meeting, with the MICS team and Francisco del Castillo, in preparation for the upcoming meeting with Governor Vázquez and discuss communications strategies, pending digital content, and next steps, among other issues.	2.20	175.00	385.00
9/4/2019	Male Noguera	Communications strategies meeting, with the MICS team and Francisco del Castillo, in preparation for the upcoming meeting with Governor Vázquez and discuss communications strategies, pending digital content, and next steps, among other issues.	2.20	95.00	209.00
9/4/2019	María Schell	Communications strategies meeting, with the MICS team and Francisco del Castillo, in preparation for the upcoming meeting with Governor Vázquez and discuss communications strategies, pending digital content, and next steps, among other issues.	2.20	110.00	242.00
9/4/2019	Jorge Marchand	Participate in the periodic professionals team conference call.	1.00	175.00	175.00
9/4/2019	María Schell	Participate in the periodic professionals team conference call.	1.00	110.00	110.00
9/5/2019	Jorge Marchand	Conference call with María Schell, in way to discuss and analyze the articles on the meeting between governor Vázquez and representatives of the FOMB.	0.40	175.00	70.00
9/5/2019	María Schell	Conference call with Jorge Marchand, in way to discuss and analyze the articles on the meeting between governor Vázquez and representatives of the FOMB.	0.40	110.00	44.00
9/5/2019	Jorge Marchand	Conference call with Francisco del Castillo, to analyze and discuss about the recent news that have been published on several local news outlets on pension cuts, and also discuss about the upcoming committee meeting.	0.50	175.00	87.50
9/5/2019	Jorge Marchand	Conference call with Francisco del Castillo and Héctor Mayol from the Bennazar team, to discuss the suggested agenda for the upcoming meeting with governor Vázquez.	0.80	175.00	140.00
9/5/2019	Jorge Marchand	Conference call with Carmen Núñez to discuss and get her input on the most effective way to promote the AESA regional meeting, in which ORC representatives will participate, and to discuss the invitation made by an acquaintance of her to participate in a radio show in WAPA Radio.	0.80	175.00	140.00

9/5/2019	Jorge Marchand	Conference call with ORC member Lydia Pellet, to inform on the way the AESA regional meeting will be promoted, in which representatives of the ORC will participate.	0.40	175.00	70.00
9/5/2019	Ferdinand Díaz	Conference call with Male Noguera, to discuss the details of the AESA regional meeting promotion on the ORC digital platforms.	0.70	125.00	87.50
9/5/2019	Male Noguera	Conference call with Ferdinand Díaz, to discuss the details of the AESA regional meeting promotion on the ORC digital platforms.	0.70	95.00	66.50
9/6/2019	Jorge Marchand	Conference call with the MICS and Bennazar teams in way to discuss important topics on communication strategies and in preparation for the ORC upcoming meeting.	1.40	175.00	245.00
9/6/2019	María Schell	Conference call with the MICS and Bennazar teams in way to discuss important topics on communication strategies and in preparation for the ORC upcoming meeting.	1.40	110.00	154.00
9/6/2019	Jorge Marchand	Conference call with Nilda Laureano and Sonia Pérez [REDACTED] [REDACTED], in way to coordinate a follow up meeting.	0.60	175.00	105.00
9/6/2019	Jorge Marchand	Attend with Miguel Fabre the recording of an interview for the WAPA TV shows "Lo Sé Todo" and "Noticentro".	1.40	175.00	245.00
9/6/2019	Jorge Marchand	Conference call with Male Noguera to discuss the request made by the group <i>Construyamos Otro Acuerdo</i> , [REDACTED] [REDACTED] and prepare a strategy for possible comments on the ORC's digital platforms.	0.30	175.00	52.50
9/6/2019	Male Noguera	Conference call with Jorge Marchand to discuss the request made by the group <i>Construyamos Otro Acuerdo</i> , [REDACTED] [REDACTED] and prepare a strategy for possible comments on the ORC's digital platforms.	0.30	95.00	28.50
9/9/2019	Jorge Marchand	Meeting with María Schell, in way to discuss the revised presentation for the upcoming ORC's participation in the AESA regional meeting, and discuss the status of the communications strategy plan.	2.50	175.00	437.50
9/9/2019	María Schell	Meeting with Jorge Marchand, in way to discuss the revised presentation for the upcoming ORC's participation in the AESA regional meeting, and discuss the status of the communications strategy plan.	2.50	110.00	275.00
9/9/2019	Jorge Marchand	Conference call with the MICS team, Francisco del Castillo and Héctor Mayol, from the Bennazar team, in preparation for the upcoming ORC professionals meeting.	1.30	175.00	227.50
9/9/2019	María Schell	Conference call with the MICS team, Francisco del Castillo and Héctor Mayol, from the Bennazar team, in preparation for the upcoming ORC professionals meeting.	1.30	110.00	143.00
9/9/2019	Jorge Marchand	Conference call with Lydia Pellet, to discuss on the ORC participation at the AESA regional meeting in Río Grande.	0.30	175.00	52.50
9/9/2019	Jorge Marchand	Conference call with Roberto Aquino, [REDACTED] [REDACTED] in way to coordinate orientation sessions with their members.	0.20	175.00	35.00
9/9/2019	Jorge Marchand	Conference call with Nilda Laureano, [REDACTED] [REDACTED] in way to have her coordinate logistics with Roberto Aquino for the orientation sessions.	0.40	175.00	70.00

9/9/2019	Jorge Marchand	Conference call with Carmen Núñez to inform on the recent contact with Roberto Aquino and Nilda Laureano, and the discussion for future orientation sessions [REDACTED]	0.40	175.00	70.00
9/10/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team and María Schell, to discuss the revisions to the ORC presentation in preparation for the AESA regional meeting, and new content prepared for the digital platforms and ad campaigns.	0.80	175.00	140.00
9/10/2019	María Schell	Conference call with Francisco del Castillo from the Bennazar team and Jorge Marchand, to discuss the revisions to the ORC presentation in preparation for the AESA regional meeting, and new content prepared for the digital platforms and ad campaigns.	0.80	110.00	88.00
9/10/2019	Jorge Marchand	Conference call with Aiola Virella, editor of Metro Newspaper, to coordinate an interview between their media outlet and representatives of the ORC.	0.60	175.00	105.00
9/10/2019	Jorge Marchand	Conference call with Male Noguera, in way to coordinate the email drop regarding the AESA regional meeting.	0.40	175.00	70.00
9/10/2019	Male Noguera	Conference call with Jorge Marchand, in way to coordinate the email drop regarding the AESA regional meeting.	0.40	95.00	38.00
9/10/2019	Jorge Marchand	Conference call with Francisco del Castillo and María Schell, in way to discuss the proposed content for the one-pager explaining the ORC agreement, and [REDACTED] sent by Geoff Bridges from Seagal, in way to develop additional content for the ORC's digital platforms.	1.60	175.00	280.00
9/10/2019	María Schell	Conference call with Francisco del Castillo and Jorge Marchand, in way to discuss the proposed content for the one-pager explaining the ORC agreement, and [REDACTED] sent by Geoff Bridges from Seagal, in way to develop additional content for the ORC's digital platforms.	1.60	110.00	176.00
9/11/2019	Jorge Marchand	Attend the ORC meeting with members of the professionals team, [REDACTED]	4.30	175.00	752.50
9/11/2019	María Schell	Attend the ORC meeting with members of the professionals team, [REDACTED]	4.30	110.00	473.00
9/11/2019	Jorge Marchand	Meeting with Matthias Rieker, strategic advisor for the FOMB, [REDACTED]	2.60	175.00	455.00
9/11/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, to discuss the updated presentation prepared for the AESA regional meeting and the interview coordinated with Miladys Soto, reporter from Metro Newspaper.	0.80	175.00	140.00
9/11/2019	Jorge Marchand	Conference call with Miguel Fabre to coordinate and discuss his participation on the interview with Metro reporter, Miladys Soto.	0.50	175.00	87.50
9/11/2019	Jorge Marchand	Conference call with Male Noguera, to discuss new questions received through the ORC's digital platforms, and also discuss the request to make an art for a D-Board with the ORC agreement highlights.	0.80	175.00	140.00

9/11/2019	Male Noguera	Conference call with Jorge Marchand, to discuss new questions received through the ORC's digital platforms, and also discuss the request to make an art for a D-Board with the ORC agreement highlights.	0.80	95.00	76.00
9/12/2019	Jorge Marchand	Conference call with Carmen Núñez, to coordinate the logistics for the participation at the AESA regional meeting, discuss the final revisions to the OpEd, and inform on the meeting with Matthias Rieker, advisor to the FOMB.	0.60	175.00	105.00
9/12/2019	Jorge Marchand	Conference call with María Schell, to discuss the final revisions to Carmen Núñez's Op Ed.	0.70	175.00	122.50
9/12/2019	María Schell	Conference call with Jorge Marchand, to discuss the final revisions to Carmen Núñez's Op Ed.	0.70	110.00	77.00
9/13/2019	Jorge Marchand	Conference call with Nilda Laureano, [REDACTED] in way to coordinate the logistics for the upcoming meeting.	0.60	175.00	105.00
9/13/2019	Jorge Marchand	Conference call with Carmen Núñez, to provide a report on the results of the AESA meeting in Río Grande.	0.60	175.00	105.00
9/13/2019	Jorge Marchand	Conference call with Héctor Mayol from the Bennazar team, in preparation for the upcoming meeting [REDACTED]	0.50	175.00	87.50
9/13/2019	Jorge Marchand	Meeting with representatives [REDACTED]	2.70	175.00	472.50
9/13/2019	Ferdinand Díaz	Attend the AESA regional meeting in Río Grande.	6.00	125.00	750.00
9/16/2019	Jorge Marchand	Attend to the meeting with Metro newspaper reporter Miladys Soto, for the interview to ORC representatives.	1.40	175.00	245.00
9/16/2019	María Schell	Participate in the periodic professionals conference call.	1.30	110.00	143.00
9/17/2019	Jorge Marchand	Attend the meeting and orientation session to AARP State Director, José Acarón.	2.50	175.00	437.50
9/17/2019	María Schell	Attend the meeting and orientation session to AARP State Director, José Acarón.	2.50	110.00	275.00
9/13/2019	Ferdinand Díaz	Conference call with the MICS team on the request made by Sean Gumbs from FTI Consulting, related to [REDACTED] media efforts, and discuss on the communications strategy plan update.	0.90	125.00	112.50
9/17/2019	Jorge Marchand	Conference call with the MICS team on the request made by Sean Gumbs from FTI Consulting, related to [REDACTED] media efforts, and discuss on the communications strategy plan update.	0.90	175.00	157.50
9/17/2019	María Schell	Conference call with the MICS team on the request made by Sean Gumbs from FTI Consulting, related to [REDACTED] media efforts, and discuss on the communications strategy plan update.	0.90	110.00	99.00
9/17/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, in way to discuss the media outreach strategy.	0.40	175.00	70.00
9/18/2019	Jorge Marchand	Conference call with María Schell, [REDACTED] and to discuss the material for the upcoming ORC meeting.	1.40	175.00	245.00
9/18/2019	María Schell	Conference call with Jorge Marchand, [REDACTED] and to discuss the material for the upcoming ORC meeting.	1.40	110.00	154.00
9/18/2019	Jorge Marchand	Conference call with Francisco del [REDACTED]	0.90	175.00	157.50
9/18/2019	Jorge Marchand	Conference call with Edward Zayas from the FOMB communications team, [REDACTED]	0.60	175.00	105.00

9/18/2019	Jorge Marchand	Conference call with Male Noguera, to discuss new comments received on the COR digital platforms after the publication in Metro Newspaper.	0.80	175.00	140.00
9/18/2019	Male Noguera	Conference call with Jorge Marchand, to discuss new comments received on the COR digital platforms after the publication in Metro Newspaper.	0.80	95.00	76.00
9/19/2019	Jorge Marchand	Conference call with Edward Zayas, [REDACTED] [REDACTED]	0.40	175.00	70.00
9/19/2019	Jorge Marchand	Conference call with María Schell, to discuss the latest information provided by Edward Zayas [REDACTED] [REDACTED], and discuss possible adjustments to the ORC roll out communication strategy plan.	0.80	175.00	140.00
9/19/2019	María Schell	Conference call with Jorge Marchand, to discuss the latest information provided by Edward Zayas [REDACTED] [REDACTED], and discuss possible adjustments to the ORC roll out communication strategy plan.	0.80	110.00	88.00
9/19/2019	Jorge Marchand	Conference call with the MICS team, and Sean Gumbs and Ana Heeren from FTI, [REDACTED] [REDACTED]	0.70	175.00	122.50
9/19/2019	María Schell	Conference call with the MICS team, and Sean Gumbs and Ana Heeren from FTI, [REDACTED] [REDACTED]	0.70	110.00	77.00
9/23/2019	Jorge Marchand	Conference call with the MICS team and Ana Heeren from FTI to discuss the development of a new ad campaign.	0.90	175.00	157.50
9/23/2019	María Schell	Conference call with the MICS team and Ana Heeren from FTI to discuss the development of a new ad campaign.	0.90	110.00	99.00
9/23/2019	Jorge Marchand	Conference call with Héctor Mayol, Francisco del Castillo and the MICS team to discuss email campaign and POA.	1.30	175.00	227.50
9/23/2019	Male Noguera	Conference call with Héctor Mayol, Francisco del Castillo and the MICS team to discuss email campaign and POA.	1.30	95.00	123.50
9/23/2019	María Schell	Conference call with Héctor Mayol, Francisco del Castillo and the MICS team to discuss email campaign and POA.	1.30	110.00	143.00
9/23/2019	María Schell	Participate in the periodic professionals conference call.	1.40	110.00	154.00
9/23/2019	Jorge Marchand	Attend the interview to ORC representatives with Caribbean Business reporter, José Alvarado.	1.20	175.00	210.00
9/24/2019	Jorge Marchand	Conference call with María Schell to discuss the communications pieces prepared for the upcoming meeting between ORC and Governor Wanda Vázquez, and the revisions to the advertorial pieces developed for publication in several newspapers.	1.20	175.00	210.00
9/24/2019	María Schell	Conference call with Jorge Marchand to discuss the communications pieces prepared for the upcoming meeting between ORC and Governor Wanda Vázquez, and the revisions to the advertorial pieces developed for publication in several newspapers.	1.20	110.00	132.00
9/24/2019	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, to discuss the advertorial pieces [REDACTED] [REDACTED]	0.40	175.00	70.00
9/24/2019	Jorge Marchand	Conference call with Carmen Núñez to discuss the advertorial pieces [REDACTED]	0.30	175.00	52.50
9/25/2019	Jorge Marchand	Attend the meeting between the ORC and Governor Vázquez at La Fortaleza	3.30	175.00	577.50
9/25/2019	María Schell	Attend the meeting between the ORC and Governor Vázquez at La Fortaleza	3.30	110.00	363.00

9/25/2019	Jorge Marchand	Conference call with Miladys Soto, reporter from Metro newspaper, on her request for a reaction from Miguel Fabre after the ORC meeting with the governor.	0.40	175.00	70.00
9/26/2019	Jorge Marchand	Conference call with the MICS team, to discuss the updated publication schedule and the pending approval for publication of several communication pieces.	0.80	175.00	140.00
9/26/2019	Male Noguera	Conference call with the MICS team, to discuss the updated publication schedule and the pending approval for publication of several communication pieces.	0.80	95.00	76.00
9/26/2019	María Schell	Conference call with the MICS team, to discuss the updated publication schedule and the pending approval for publication of several communication pieces.	0.80	110.00	88.00
9/26/2019	Jorge Marchand	Conference call with Edward Zayas from the FOMB [REDACTED]	0.60	175.00	105.00
9/27/2019	Jorge Marchand	Conference call with Rosario Pacheco, to inform on the media outreach after the ORC meeting with governor Vázquez.	0.50	175.00	87.50
9/27/2019	Jorge Marchand	Conference call with the MICS team and Francisco del Castillo, to discuss [REDACTED] webpage and content, and also discuss on the media requests received after the distribution of the ORC press release on the Plan of Adjustment.	0.80	175.00	140.00
9/27/2019	Male Noguera	Conference call with the MICS team and Francisco del Castillo, to discuss [REDACTED] webpage and content, and also discuss on the media requests received after the distribution of the ORC press release on the Plan of Adjustment.	0.80	95.00	76.00
9/27/2019	María Schell	Conference call with the MICS team and Francisco del Castillo, to discuss [REDACTED] webpage and content, and also discuss on the media requests received after the distribution of the ORC press release on the Plan of Adjustment.	0.80	110.00	88.00
9/30/2019	Jorge Marchand	Meeting with the MICS team and Francisco del Castillo, to discuss next steps, revise the drafted new digital content, recap and analyze the media coverage after the press release and announcement of the Plan of Adjustment, and update the communications strategies plan.	2.60	175.00	455.00
9/30/2019	Male Noguera	Meeting with the MICS team and Francisco del Castillo, to discuss next steps, revise the drafted new digital content, recap and analyze the media coverage after the press release and announcement of the Plan of Adjustment, and update the communications strategies plan.	2.60	95.00	247.00
9/30/2019	María Schell	Meeting with the MICS team and Francisco del Castillo, to discuss next steps, revise the drafted new digital content, recap and analyze the media coverage after the press release and announcement of the Plan of Adjustment, and update the communications strategies plan.	2.60	110.00	286.00
9/30/2019	Jorge Marchand	Conference call with Bond Buyer reporter, Robert Slavin, on his request for information.	0.40	175.00	70.00
9/30/2019	Jorge Marchand	Conference call with Ana Heeren from FTI Consulting, to discuss reporter Robert Slavin request for information.	0.30	175.00	52.50
9/30/2019	Jorge Marchand	Conference call with María Schell, to review and discuss on the communications piece [REDACTED] and the recent request for information from Bond Buyer reporter, Robert Slavin.	1.70	175.00	297.50

9/30/2019	María Schell	Conference call with Jorge Marchand, to review and discuss on the communications piece [REDACTED] fund and the recent request for information from Bond Buyer reporter, Robert Slavin.	1.70	110.00	187.00
9/30/2019	Jorge Marchand	Conference call with Nilda Laureano in way to coordinate the participation of the ORC representatives in the regional meetings of the <i>Asociación de Profesionales Jubilados</i> .	0.70	175.00	122.50
			<u>120.30</u>	<u>17,307.50</u>	

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	7.60	125.00	950.00
Jorge Marchand	63.40	175.00	11,095.00
Male Noguera	10.70	95.00	1,016.50
María Schell	38.60	110.00	4,246.00
	<u>120.30</u>		<u>17,307.50</u>

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
 Professional Services for the Period from September 1 to September 30, 2019

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
9/2/2019	María Schell	Work on content development for new material to be published on the ORC's digital platforms, [REDACTED] [REDACTED]	0.90	110.00	99.00
9/2/2019	María Schell	Work on content development for new material to be published on the ORC's digital platforms, [REDACTED] [REDACTED]	0.70	110.00	77.00
9/3/2019	María Schell	Translation of the proposed agenda [REDACTED] [REDACTED] for the meeting at La Fortaleza, and distribution to the professionals team for edits and comments.	1.00	110.00	110.00
9/2/2019	María Schell	Work on content development and revisions to material [REDACTED] for discussion at the meeting in Fortaleza.	1.40	110.00	154.00
9/3/2019	María Schell	Translation of an article published by Noticel, for distribution to the professionals team.	1.70	110.00	187.00
9/3/2019	María Schell	Work on revisions and updates to the Presentation for future orientation meetings with retiree organizations.	0.50	110.00	55.00
9/4/2019	Ferdinand Díaz	Media monitoring and send an article published by Metro newspaper on the request made by several retirees organizations to meet with Governor Vázquez.	0.30	125.00	37.50
9/5/2019	Jorge Marchand	Media monitoring on several media outlets (El Vocero, Noticel, El Nuevo Día) and on radio commentator Carlos Díaz Olivo's program, on news regarding the meeting between Governor Vázquez and representatives of the FOMB and their expressions related to the Plan of Adjustment and Pensions.	3.20	175.00	560.00
9/5/2019	Ferdinand Díaz	Media monitoring on several media outlets, on news regarding the meeting between Governor Vázquez and representatives of the FOMB and their expressions related to the Plan of Adjustment and Pensions.	2.20	125.00	275.00
9/5/2019	Ferdinand Díaz	Media monitoring and share with the Bennazar and MICS teams the comments made by political analyst Carlos Díaz Olivo on the pension issue.	0.40	125.00	50.00
9/5/2019	Jorge Marchand	Communication with Robert Gordon, to discuss important topics to be included on the upcoming Committee meeting agenda.	0.20	175.00	35.00
9/5/2019	Jorge Marchand	Communication with Gilberto Guasp from Arco Publicidad, in way to coordinate a follow up meeting with ORC representatives.	0.30	175.00	52.50
9/5/2019	Jorge Marchand	Contact with Edward Zayas, Communications Officer of the FOMB, [REDACTED] [REDACTED]	0.70	175.00	122.50
9/5/2019	Jorge Marchand	Follow up on Male Noguera, to discuss new questions from users received on the ORC digital platforms.	0.50	175.00	87.50
9/5/2019	Jorge Marchand	Communication with Matthias Rieker, strategic advisor for the FOMB, [REDACTED] [REDACTED]	0.40	175.00	70.00

9/5/2019	María Schell	Translation and summary of El Nuevo Día's interview to Omar Marrero, new Executive Director of AAFAF, and deliver the highlights of the interview to the professionals team.	1.30	110.00	143.00
9/5/2019	María Schell	Final revisions and edits to Carmen Núñez' OpEd.	0.70	110.00	77.00
9/5/2019	María Schell	Translation of Carmen Núñez' OpEd.	0.80	110.00	88.00
9/6/2019	Jorge Marchand	Additional follow up on Lydia Pellet, in way to get details of the AESA regional meeting in which ORC representatives will participate, to promote it on an email blast sent by the ORC.	0.50	175.00	87.50
9/6/2019	Jorge Marchand	Communication with Caribbean Business reporter, José Alvarado, to coordinate the interview with ORC representatives.	0.80	175.00	140.00
9/6/2019	Jorge Marchand	Communication with ORC chairman, Miguel Fabre, to coordinate an interview with WAPA TV news on the ORC agreement and as requested by the media outlet.	0.60	175.00	105.00
9/9/2019	Jorge Marchand	Communication with Héctor Peña from El Vocero, in way to coordinate coverage and an interview with ORC's representatives.	0.70	175.00	122.50
9/9/2019	María Schell	Media monitoring, and send to the professionals team a news article by El Vocero, with information on protest against pension cuts and expressions from Fortaleza's representative María Cobian.	0.90	110.00	99.00
9/9/2019	María Schell	Preparation of a report with the detailed updated communications plan for the month of September, [REDACTED]	2.40	110.00	264.00
9/9/2019	María Schell	Translation to Spanish of the presentation prepared by the legal and US teams, for distribution on the next meeting, to explain, inform and discuss with the ORC updated information.	3.00	110.00	330.00
9/9/2019	María Schell	Content development, for the preparation of an informational one-pager and possible newspapers ad campaign, with important facts on the ORC's agreement.	0.60	110.00	66.00
9/10/2019	Jorge Marchand	Follow up communication with Gilberto Guasp [REDACTED]	0.40	175.00	70.00
9/10/2019	Jorge Marchand	Follow up communication with Robert Gordon from Jenner & Block, [REDACTED]	0.40	175.00	70.00
9/10/2019	Ferdinand Díaz	Communication with Carmen Núñez and Lydia Pellet, to coordinate and define how the ORC will promote the participation on the AESA regional meeting; and provide that information to Male Noguera for consideration on the media platforms strategic plan.	0.70	125.00	87.50
9/10/2019	Ferdinand Díaz	Work on a report with a calendar of past ORC's meetings, per Francisco del Castillo's request.	1.40	125.00	175.00
9/10/2019	María Schell	Work on editing and requested revisions to the promotional one-pager [REDACTED]	0.40	110.00	44.00
9/11/2019	Jorge Marchand	Communication with the professionals team, to inform on the results of the meeting with Matthias Rieker, strategic advisor for the FOMB.	0.40	175.00	70.00
9/11/2019	Jorge Marchand	Communication with Miladys Soto, reporter from Metro Newspaper, to coordinate the logistics for the interview with ORC representatives.	0.60	175.00	105.00
9/12/2019	Jorge Marchand	Revisions and comments to the digital platforms draft content developed by Male Noguera.	0.40	175.00	70.00

9/12/2019	Jorge Marchand	Communication with Matthias Rieker from the FOMB, and Sean Gumbs from FTI consulting, to discuss the FOMB request to have Mr. Gumbs participate in a Puerto Rico Panel.	0.40	175.00	70.00
9/12/2019	Jorge Marchand	Communication with José Acarón, State Director for AARP Puerto Rico, to coordinate a meeting with the ORC representatives, in way to provide information on the agreement.	0.80	175.00	140.00
9/12/2019	María Schell	Work on editing to Carmen Núñez's OpEd, to include revisions requested by the legal teams.	1.40	110.00	154.00
9/13/2019	Jorge Marchand	Communication with Miguel Fabre, Héctor Mayol from the Bennazar team, and Ferdinand Díaz from the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50
9/13/2019	Ferdinand Díaz	Contact with the communications sub committee, to share a flyer distributed [REDACTED] at the AESA regional meeting, [REDACTED]	0.40	125.00	50.00
9/13/2019	María Schell	Translation of the [REDACTED] flyer, for distribution among the English-speaking professionals.	0.90	110.00	99.00
9/16/2019	María Schell	Work on the communications strategy plan, [REDACTED]	2.00	110.00	220.00
9/16/2019	Jorge Marchand	Communication with Leonor Mulero from El Nuevo Día, to request the publication of Carmen Núñez OpEd.	0.60	175.00	105.00
9/17/2019	Ferdinand Díaz	Media monitoring for news and articles related to the ORC.	0.40	125.00	50.00
9/17/2019	Ferdinand Díaz	Communication with the ORC members, to share an article published by Metro newspaper after the interview with reporter Miladys Soto.	0.20	125.00	25.00
9/18/2019	Jorge Marchand	Communication with Francisco del Castillo and María Schell, [REDACTED] [REDACTED] [REDACTED]	0.20	175.00	35.00
9/18/2019	María Schell	Work on content development, revisions and edits to the Communications Plan material [REDACTED]	2.20	110.00	242.00
9/18/2019	María Schell	Content development and writing of a press release [REDACTED]	1.30	110.00	143.00
9/19/2019	Jorge Marchand	Communication with José Alvarado from Caribbean Business, to confirm and coordinate logistics for the interview with ORC representatives.	0.40	175.00	70.00
9/19/2019	Male Noguera	Revisions and edits to the latest version of [REDACTED] Press Release.	0.40	95.00	38.00
9/19/2019	María Schell	Work on revisions and edits to the communications plan [REDACTED] [REDACTED], as discussed with the FTI team.	2.00	110.00	220.00
9/20/2019	Jorge Marchand	Media monitoring for Miguel Fabre's participation in a radio show on Noti Uno.	0.60	175.00	105.00
9/20/2019	Jorge Marchand	Communication with the MICS team, to discuss Miguel Fabre's participation in a Noti Uno radio show.	0.20	175.00	35.00
9/20/2019	Jorge Marchand	Revisions and edits to the draft press release prepared by María Schell [REDACTED]	0.70	175.00	122.50
9/20/2019	María Schell	Content revisions and edits to the recent press release [REDACTED] [REDACTED]	1.60	110.00	176.00
9/22/2019	Jorge Marchand	Media and news monitoring, to research reactions to Carmen Núñez's OpEd.	1.00	175.00	175.00

9/22/2019	Jorge Marchand	Prepare and share with the communications team a report on reactions to Carmen Núñez's OpEd.	1.00	175.00	175.00
9/22/2019	María Schell	Work on translations of content and news related to the ORC.	1.80	110.00	198.00
9/22/2019	María Schell	Work on additional content edits for the press release.	2.50	110.00	275.00
9/23/2019	Ferdinand Díaz	Communication with María Schell in way to provide and discuss the specs for the ORC ads to be published on several local newspapers.	0.30	125.00	37.50
9/23/2019	Jorge Marchand	Communication with Percy Wang, who is working the art for the newspaper ads, in way to clarify the language of those pieces and provide revisions.	0.30	175.00	52.50
9/23/2019	Ferdinand Díaz	Communication with Miguel Fabre, to share the requested flyer that was distributed [REDACTED] at the AESA regional meeting.	0.20	125.00	25.00
9/24/2019	Male Noguera	Content development and writing an article about [REDACTED] the COR.	2.00	95.00	190.00
9/24/2019	Male Noguera	Communication with Francisco del Castillo and the MICS team to discuss Chart of Litigation.	0.50	95.00	47.50
9/24/2019	María Schell	Work on revisions to the Chart of Litigation.	0.30	110.00	33.00
9/24/2019	María Schell	Work on content development of new material for publication on the ORC's digital platforms.	1.50	110.00	165.00
9/24/2019	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.40	175.00	70.00
9/24/2019	Jorge Marchand	Revisions and edits to the communications piece on the facts of the agreement between the ORC and the FOMB.	0.60	175.00	105.00
9/24/2019	María Schell	Communication with the FTI and legal teams, on the proposed edits to the promotional material [REDACTED]	0.80	110.00	88.00
9/24/2019	María Schell	Work on revisions and edits [REDACTED]	0.70	110.00	77.00
9/24/2019	María Schell	Work on updates to the communications strategies plan [REDACTED]	0.90	110.00	99.00
9/25/2019	María Schell	Work on edits and updates to the press release.	0.80	110.00	88.00
9/25/2019	Jorge Marchand	Communication with Mariana Cobán, press secretary at La Fortaleza, in way to coordinate logistics for the meeting between the ORC and Governor Vázquez.	0.70	175.00	122.50
9/25/2019	Male Noguera	Revisions, edits and development of additional material for the article in process, about [REDACTED] the COR.	1.10	95.00	104.50
9/26/2019	Jorge Marchand	Communication with members of the ORC and the legal team, to inform on the request for postponement of the ORC ads publication, [REDACTED]	0.40	175.00	70.00
9/26/2019	María Schell	Translation of Sean Gumbs's presentation to the FOMB [REDACTED]	5.90	110.00	649.00
9/27/2019	Jorge Marchand	Follow up communication on local media outlets, to confirm the receipt of the ORC press release on the Plan of Adjustment.	1.00	175.00	175.00
9/27/2019	Jorge Marchand	Communication with Miguel Fabre and our contacts on local TV channels, to coordinate logistics for Miguel Fabre's participation with WAPA TV, Telemundo and Univisión (news and political analysis programs).	1.10	175.00	192.50
9/27/2019	Jorge Marchand	Media monitoring on Governor Wanda Vazquez's message, related to the recently announced Plan of Adjustment.	0.90	175.00	157.50
9/27/2019	Ferdinand Díaz	Media monitoring on governor Vázquez message, after the publication of the Plan of Adjustment.	0.80	125.00	100.00
9/27/2019	Jorge Marchand	Communication with the Committee members, for distribution of the ORC press release among them.	0.20	175.00	35.00

9/27/2019	Jorge Marchand	Communication with representatives of the Coalition [REDACTED] for distribution of the ORC press release on the Plan of Adjustment.	0.30	175.00	52.50
9/27/2019	Ferdinand Díaz	Communication with news outlets and reporters, for distribution of the ORC press release reacting to the publication of the Plan of Adjustment.	1.00	125.00	125.00
9/28/2019	Jorge Marchand	Media monitoring on reactions to the ORC press release and the governor's message.	1.20	175.00	210.00
9/30/2019	Jorge Marchand	Communication with the FTI and legal teams, to inform on the recent contact with Bond Buyer reporter, Robert Slavin, and his request for information.	0.20	175.00	35.00

79.20

10,336.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	8.30	125.00	1,037.50
Jorge Marchand	24.00	175.00	4,200.00
Male Noguera	4.00	95.00	380.00
María Schell	42.90	110.00	4,719.00
	<u>79.20</u>		<u>10,336.50</u>

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from September 1 to September 30, 2019

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
9/1/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/2/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/3/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
9/4/2019	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/5/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/6/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
9/6/2019	Male Noguera	Check COR's email platform and manage email received.	0.20	95.00	19.00
9/7/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
9/8/2019	Male Noguera	Check COR's email platform and manage email received.	0.90	95.00	85.50
9/9/2019	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/9/2019	Male Noguera	Upload the first version [REDACTED] to the website.	0.40	95.00	38.00
9/10/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
9/10/2019	Male Noguera	Create, design and send email to registrants, regarding the AESA radio show.	0.60	95.00	57.00
9/10/2019	Male Noguera	Upload legal documents to the website.	0.30	95.00	28.50
9/11/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/11/2019	Male Noguera	New set of email drop campaign: creation, design and program automatic periodic platform publishing itinerary.	3.20	95.00	304.00
9/12/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/12/2019	Male Noguera	Continuation of new set of email drop campaign: creation, design and program automatic periodic platform publishing itinerary.	0.70	95.00	66.50
9/12/2019	Male Noguera	Revisions to new set of email drop campaign.	0.40	95.00	38.00
9/12/2019	Male Noguera	Check COR's email platform and manage emails received.	0.30	95.00	28.50
9/13/2019	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/14/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
9/15/2019	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
9/16/2019	Male Noguera	Facebook page conversation management and monitoring.	1.30	95.00	123.50
9/16/2019	Male Noguera	Revisions to new set of email drop campaign.	0.20	95.00	19.00
9/17/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/17/2019	Male Noguera	Upload news article to two website sections: "COR invita a presentar un mejor acuerdo."	0.50	95.00	47.50
9/17/2019	Male Noguera	Revisions to new set of email drop campaign.	0.40	95.00	38.00
9/18/2019	Male Noguera	Facebook page post: "share website article."	0.20	95.00	19.00
9/18/2019	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
9/18/2019	Male Noguera	Check COR's email platform and manage email received.	0.80	95.00	76.00
9/19/2019	Male Noguera	Check COR's email platform and manage email received.	0.40	95.00	38.00
9/19/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/19/2019	Male Noguera	Upload Carmen Núñez's column on El Nuevo Día to the ORC's website: "El dilema del pensionado."	0.70	95.00	66.50
9/19/2019	Male Noguera	Create, design and send email drop: "El dilema del pensionado."	0.40	95.00	38.00
9/19/2019	Male Noguera	Facebook post: "share article 'El dilema del pensionado'."	0.20	95.00	19.00
9/20/2019	Male Noguera	Facebook page conversation management and monitoring.	1.40	95.00	133.00
9/21/2019	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
9/22/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
9/23/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/23/2019	Male Noguera	Check COR's email platform and manage email received.	0.40	95.00	38.00
9/23/2019	Male Noguera	Facebook posts conversation report on: "El dilema del pensionado," and "COR invita a presentar un mejor acuerdo."	1.40	95.00	133.00

9/23/2019	Male Noguera	Create, design and send email drop: "What is the POA."	0.50	95.00	47.50
9/23/2019	Male Noguera	Research opponents arguments mentioned in media.	1.20	95.00	114.00
9/24/2019	Male Noguera	Facebook page conversation management and monitoring.	1.00	95.00	95.00
9/24/2019	Male Noguera	Check COR's email platform and manage email received.	0.20	95.00	19.00
9/25/2019	Male Noguera	POA unique webpage page creation: organization of content, design.	2.20	95.00	209.00
9/25/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/26/2019	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
9/26/2019	Male Noguera	Create, design and send email drop: Meeting with governor.	0.60	95.00	57.00
9/27/2019	Male Noguera	Create, design and send email drop: "POA Press Release."	0.40	95.00	38.00
9/27/2019	Male Noguera	Check COR's email platform and manage email received.	0.40	95.00	38.00
9/27/2019	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
9/27/2019	Male Noguera	POA unique webpage creation: design.	1.20	95.00	114.00
9/28/2019	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/28/2019	Male Noguera	Upload Governor Wanda Vázquez's video announcing POA support.	0.40	95.00	38.00
9/29/2019	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
9/29/2019	Male Noguera	Check COR's email platform and manage email received.	1.10	95.00	104.50
9/30/2019	Male Noguera	Facebook page conversation management and monitoring.	4.30	95.00	408.50
9/30/2019	Male Noguera	Check COR's email platform and manage email received.	0.90	95.00	85.50
			43.70		4,151.50

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	43.70	95.00	4,151.50
Maria Schell	-	110.00	-
			43.70
			4,151.50